



**Union
Cycliste
Internationale**

2013

**RAPPORT ANNUEL UCI
UCI ANNUAL REPORT**



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**BRIAN COOKSON***UCI President*

MESSAGE FROM THE PRESIDENT

I write these words in my first summer after taking up the post of UCI President. I would like to take this opportunity to express my thanks for the wonderful welcome I have received from all parts of the family of cycling since my election. Drawing on my previous experience as the President of British Cycling, channelling my passion for cycling and benefiting from the invaluable support of my colleagues, I immediately set to work on the vision that I had put forward throughout my campaign.

One of my commitments is to support further the international development of cycling, and with that objective in my first months I have visited our National Federations and Continental Confederations for UCI events across the ACC (Asia), UEC (Europe), OCC (Oceania), COPACI (Pan-America) and CAC (Africa), and in the year ahead I will be covering more ground as we seek to share knowledge and support each other's growth across the world of cycling.

It has also been a great year for UCI competitions. Our Congress took place in September 2013 in Florence, and our UCI Road World Championships benefited from the highest TV coverage of all times. Our many disciplines have offered great sporting and spectator experiences throughout the year, from the Cyclo-cross and Mountain Bike World Championships to the BMX Supercross and Track World Cups.

The UCI has a very broad range of activity and responsibility, covering cycling in all its forms - from competitive sport through to cycling's unique position as a healthy living activity and mass form of transport. For us to explore this potential it is key we have a solid foundation. I promised to restore confidence in cycling and in the UCI and to carry out the changes necessary to achieve this.

One of my first priorities was to rebuild the UCI's relationship with WADA and I am very grateful for their support in my first months as President and in particular in our work to establish the Cycling Independent Reform Commission. Together with the Director General and the UCI staff, I have been closely involved in this challenge, and in the review of our own anti-doping activities which are described in his report.

I also committed to greater transparency, and I have ensured this is further embedded into the governance of the UCI, and that the UCI's leadership sets the right example. I established a Remuneration Committee to consider the remuneration of myself and other members of the Management Committee, and information on our remuneration is published in this annual report. It was also my desire for a list of the interests of every member of the Management Committee, including my own interests, to be published in order to avoid any potential conflicts..

The development of women's cycling is also a subject close to my heart. One of my first actions was to improve the position of women in the governance of the UCI. For the first time in the history of the UCI, every Commission now has at least one female member and a woman has been elected Vice-President of our institution. Moreover, a Women's Commission has been set up, bringing together a range of external expertise to complement our own resources. Although our commitment here is for the long term, I am sure that by ensuring representation in the leadership of cycling we will see near term benefits too. Of course, we should not lose sight of the strength of women's cycling in many areas; but we need not only to build on this success but also address comparatively weaker areas, such as women's professional road racing. This has been a particular area of focus and I've



been very pleased with the early progress made in the first season, with better television exposure and new elite events announced. We also look forward to building on the successes of women in all of other disciplines.

Men's elite road cycling, which is a great showcase for our sport and rightly tremendously popular, nonetheless needs some reform to give the discipline new momentum, greater economic strength and a clearer future. With this in mind, while carrying out the consultations that are vital to the success of the project, particular emphasis has been placed on the commercial aspect of the reform. While there are many good ideas both old and new as to how best this sport should develop to compete against others, an effective reform will need to be one truly supported by the full range of cycling's stakeholders.

One of my greatest pleasures since taking office has been to experience firsthand the UCI'S World Cycling Centre (WCC), a wonderful multi-discipline training facility at our headquarters in Aigle, which also has a growing number of satellite centres

around the world. The UCI's WCC is a central component of our development policy, and our young athletes have experienced a range of success this year including finals appearances at the UCI BMX World Championships and qualification for the Track World Championships.

Recently I was delighted with the opening of the BMX track at the WCC. This track is a superb facility for our trainees to assist in their pursuit of their Olympic dreams, and we are grateful to the generous support of our partners in making this possible.

Finally, I am pleased to say that I have every confidence in the Management Committee and the new management team and I am convinced that together, in cooperation with our stakeholders, we will achieve the very ambitious objectives that we have set ourselves. Cycling has an incredible potential for development across the world and I am delighted to have the opportunity to contribute to that.

Brian Cookson, July 2014



ACTIVITIES REPORT

DIRECTOR GENERAL'S REPORT



MARTIN GIBBS
General Director

A very significant aspect of 2013 was of course Brian Cookson's election as UCI President at the Congress in Florence. As soon as he was in office the new President began work with me and the UCI's staff to implement the vision which he had developed throughout his campaign. It has been a privilege to work on the implementation of that vision and I am very grateful for the support of the staff and all others concerned for their hard work and commitment in what has been a demanding but rewarding period.

A first priority was to ensure we have the right team and resources in place to deliver our vision. This has involved a review of the organisational structure and how we work to leverage the skills across the organisation. At the same time as this organisational review the UCI has seen some changes in its senior team, and I have been delighted to welcome to the UCI talented new people to strengthen our resources. One area of focus has been communications. This reflects our commitment to transparency, recognising the importance of both traditional and digital communication in promoting the work of UCI and of cycling in all its forms.

To set our plans for this and coming years we have worked with the President, the Executive Board, and the Management Committee to develop the UCI Global Strategy. This strategy sees a renewed focus in growing cycling in all its forms across the world and rests in four core principles: development, internationalisation, ethics and excellence.

Our strategy focuses on the development of the competitive sport in developing countries, while giving continued support in countries where cycling has historically been strong. Within the Olympic Games, the strategy looks to build on cycling's core position, and enhance its presence and contribution.

The new strategy embraces the breadth of the commitments of the UCI President, reflecting cycling's unique position as competitive sport, healthy living activity and means of transport across the world. We have a range of new initiatives in advocacy and international development, together with continued support to drive the growth and sustainability of women's cycling.

The breadth of this strategy does of course mean we need resources with which to deliver it, and while the UCI currently has a strong financial position following most notably the success of recent Olympic Games, it is important that we operate with the greatest efficiency possible and that we expand our sources of income over the long term, areas which are the subject of particular focus among the management team.



The President's message addresses some of these key pillars of our strategy. I would like to emphasise the commitment and excitement among the management team and UCI staff to work across the full spectrum of the UCI's work. Some examples may illustrate this breadth. 2013 will be remembered in part for Chris Froome's win at the Tour de France, a key event during the UCI WorldTour season. This was a first for a graduate of the UCI's World Cycling Centre. The year also saw UCI Cyclo-Cross World Championships organised outside Europe for the first time in Louisville (USA). Close to home, we started building our new BMX track at our headquarters to develop athletes from around the world in this exciting new Olympic discipline. Young athlete development, promoting the sport and participation across the world, showcasing elite athletes and operating across a full range of disciplines - these are just some examples of the work of the UCI.

As expected the first months of President Cookson's tenure involved a lot of work related to anti-doping. We asked INADO to do a full independent audit of all our anti-doping activities and their recommendations have been a route map for us as we work to ensure that cycling has the best and most robust procedures in place. With the CADF, who plan and implement testing for cycling, now fully independent, we took the further step to put results management into a separate unit - Legal Anti Doping Services - and to create a robust set of internal regulations to ensure that both the CADF and LADS operate with external scrutiny from both our outside legal counsel and WADA and operate in a manner which is totally free from the possibility of interference from the UCI President or the UCI administration.

The UCI's Anti-Doping Commission has been revived and re-invigorated with new members and we are working with their

support to adapt our Anti-Doping Rules and other procedures to ensure they are compliant with the 2015 WADA Code and best practice. The Anti-Doping Commission also renders decisions in certain cases related to whereabouts failures and we are very happy to have experienced members dealing with these issues. In line with President Cookson's commitment to transparency and co-operation we have also been putting in place data sharing agreements with several National Anti Doping Organisations to improve the general effectiveness of anti-doping as well as building better working relationships between the UCI and those agencies.

The establishment of the Cycling Independent Reform Commission (CIRC), which is fully funded by the UCI, was another extremely important step which has involved our external legal counsel and internal resources. The CIRC will report on its findings at the beginning of 2015.

I would like to thank the staff team for their commitment and hard work over this period, and I look forward to an exciting year ahead. Soon we will have the UCI Road World Championships in Ponferrada - the 81st edition of this iconic event, where members of the cycling family across the world will congregate for a festival of cycling.

Finally, looking to the future, the year ahead promises to bring further technology innovations within cycling and how spectators view and interact with the sport. While we must respect and protect our sporting integrity, we share the excitement of cyclists and fans at what technology brings, and look forward to exciting things to come.

Martin Gibbs, July 2014

UCI CALENDAR BY DISCIPLINE

	Africa	America	Asia	Europe	Oceania	2013	2012
Road	31	91	49	470	11	652	626
Track	0	8	5	74	5	92	115
Mountain Bike	20	57	13	251	6	347	369
BMX	1	33	9	39	9	91	141
Cyclo-Cross	0	55	3	114	2	174	175
Trials	1	0	0	25	0	26	17
Indoor cycling	0	0	4	67	0	71	77
Para-cycling	0	5	1	21	2	29	33
Cycling for all	0	0	0	40	0	40	51
Total	53	249	84	1,101	35	1,522	1,604





MANAGEMENT COMMITTEE

2013 Management Committee

President	Mr Brian Cookson (GBR) (1) Mr Pat McQuaid (IRL) (2)
Vice-Presidents	Mr Mohamed Wagih Azzam (EGY) Ms Tracey Gaudry (AUS) Mr David Lappartient (FRA)
Members	Mr Daniel Baal (FRA) (3) Mr Hee Wook Cho (KOR) Mr José Manuel Peláez Rodríguez (CUB) Mr Mohamed Belmahi (MAR) (1) Mr Renato Di Rocco (ITA) Mr Artur Lopes (POR) Mr Mohamed Jamel Louafi (TUN) (2) Mr Igor Viktorovich Makarov (RUS) Mr Emin Müftüoglu (TUR) (1) Mr Peder Pedersen (DEN) Mr Mike Plant (USA) Mr Sheikh Faisal Bin Humaid Al Qassimi (UAE) (2) Mr Marian Stetina (CZE) (1) Mr Tom Van Damme (BEL) (1)
Honorary President	Mr Hein Verbruggen (NED)
Honorary Vice-Presidents	Mr Ray Godkin (AUS) Mr Vladimir Holecek (CZE) Mr Agostino Omini (ITA)

(1) As of September 2013
(2) Until September 2013
(3) Until March 2013

GENERAL ORGANISATION

Status at 31 December 2013



**JAMES CARR***Chef des Relations Internationales*

COMMISSION DU
DÉVELOPPEMENT
INTERNATIONAL ET
DES FÉDÉRATIONS
NATIONALES

BRIAN COOKSON [GBR]*President***Members**

Mohamed Wagih
Azzam (EGY)
Hee Wook Cho (KOR)
Tracey Gaudry (AUS)
David Lappartient (FRA)
Jose manuel Peláez (CUB)

James Carr (1) et
Dominique Raymond

Coordinateurs
Développement international
et Fédérations Nationales

*Cette Commission a été
créée en septembre 2013*

(1) As of September 2013

RELATIONS WITH CONTINENTAL CONFEDERATIONS AND NATIONAL FEDERATIONS

Our member National Federations and the five Continental Confederations occupy a vital position in the Union Cycliste Internationale's work.

AT THE END OF 2014, 179 NATIONAL FEDERATIONS WERE AFFILIATED TO THE UCI

The development of cycling at all levels and across all disciplines is a core objective of the UCI's work and our ambitions extend to internationalising our sport. Collaboration with the Continental Confederations and National Federations is therefore vital and the UCI does what it can to assist them achieve their objectives through the hosting and training of coaches, athletes, commissaires and race organisers.

With that in mind, the National Federation Development Fund was used to host various courses in 2013 including:

- a road coaches course in Korea in Yangyang focusing on 14 Asian countries
- a National Elite Commissaire's course held in Sharm El-Sheikh, Egypt
- a course for BMX - Level 1 coaches in Bogota, Colombia
- a course for BMX - Level 1 coaches in the Czech Republic

Knowledge sharing and education is very important and the UCI Sharing Platform offers a great opportunity for National Federations to get together and share knowledge about the challenges they face and potential solutions they have found. Sharing Platforms were held in Geneva, Switzerland, in May 2013 and Sharm El-Sheikh, Egypt, in December 2013. Other forums are scheduled for early 2014.

A new International Development and National Federations Commission was established in October 2013. The Presidents of each of the five Continental Confederations are members of the Commission, with the UCI President as Chair. This reflects the importance of the Commission's work to help grow our sport and work for the benefit of our National Federations.



We try to maintain close contact with each of our member National Federations and are always very happy to hear their views and suggestions. Presidents and delegations from National Federations are of course always very welcome to visit the UCI's headquarters at the World Cycling Centre in Aigle, Switzerland.

CONTINENTAL CONFEDERATIONS

With their close regional knowledge, the five Continental Confederations – Union European Cyclisme (UEC), Pan American Cycling Confederation (COPACI), African Cycling Confederation (CAC) and the Oceania Cycling Confederation (OCC) – occupy a hugely important role in the UCI's work to develop cycling around the world.

2013 was an important year for the Continental Confederations, with two important leadership changes. Mrs Tracey Gaudry (Australia) took her place on the UCI Management Committee after being elected OCC President and Mr David Lappartient was elected new UEC President in March 2013. Mr. Jose Manuel Pelaez (Cuba) was re-elected as COPACI President at the Congress in Havana in January 2013. Dr Mo-

hamed Wagih Azzam from Egypt was re-elected as President of the African Cycling Confederation during the CAC Congress in Cairo in February 2013. Mr Hee Wook Cho from Korea will serve another four year term as President of the ACC after being re-elected in New Delhi in March 2013.

We thank the Presidents and their Confederation colleagues for their invaluable contribution to the UCI's work and look forward to working with them in future.

Finally, Mrs. Dominique Raymond, the former Manager of Continental Confederations and National Federations Relations will be a familiar face to many of you. After many years of dedicated service, Ms Raymond has moved on to a new role charting the history of the UCI, the Continental Confederations and our member National Federations and we wish her all the very best with this important task.

MOHAMED WAGIH AZZAM
CAC President

African Cycling Confederation (CAC)

The African Cycling Confederation now has a membership of 47 Federations, with Liberia and Swaziland the most recent affiliations in 2013.

The standard of cycling in Africa continues to rise rapidly. At the end of the season MTN Qhubeka won the team ranking with Morocco once again dominating the nation and individual ranking (Adil Jelloul 1st and Essai Abelouache 3rd).

The 9th CAC Road Championships were held in Sharm El-Sheikh, Egypt, in December 2013.

	ROAD RACE		INDIVIDUAL TIME TRIAL		TEAM TIME TRIAL	
	Riders	Countries	Riders	Countries	Teams	Countries
Men Elite	80	18	32	18	11	11
Women Elite	21	8	14	8	4	4
Men Junior	22	9	12	8	4	4
Women Junior	14	5	9	5	3	3

History was made when South African rider Daryl Impey became the first African to wear the yellow jersey at the Tour de France. Kenyan-born Chris Froome, a former trainee at the World Cycling Centre, went on to win cycling's most famous race.

During a strong year for South African cycling, Greg Minnaar took gold in the downhill at the 2013 UCI MTB World Championships in front of his home fans in Pietermaritzburg in August.

2013 saw 22 events on the UCI Africa Tour calendar, an increase of 3 from the previous year including such races as La Tropicale Amissa Bongo, the Tour of Rwanda and Tour du Faso. The relaunched Tour de Cote d'Ivoire was a tremendous success and will join the continental circuit in 2014.

Against the background of a strengthening UCI Africa Tour, the CAC was pleased to see that extra Olympic qualification spots for road at Rio 2016 have been made available through the Africa Tour circuit.

The UCI stepped up its activities in Africa with more training courses and talent detection camps, equipment of higher quality, access to top-level sporting facilities, and invitations to trainees to compete in competitions outside Africa for the first time. The most promising athletes were invited to the World Cycling Centres in Potchefstroom, South Africa and the World Cycling Centre in Aigle, Switzerland.

The 2013 CAC Congress was held in Cairo in February 2013 with the participation of 31 National Federations, and the delegates voted to re-elect Dr Mohamed Wagih Azzam as President of the African Cycling Confederation until 2017.

Dr Azzam was also appointed UCI Vice President at the UCI Congress in September and is joined on the UCI Management Committee by Mohamed Belmahi from Morocco.

The following training course was held in 2013:

- National Commissaires course, Sharm El-Sheikh (EGY), November 2013, 11 participants, 8 countries

A training course for commissaires and the UCI Sharing Platform were held during the 2013 African National Championships in Sharm El-Sheikh. Attendees from 12 National Federations attended the UCI Sharing Platform, organised in French and English, which provided an excellent opportunity to exchange information on many topics such as marketing and methods for the development of cycling in Africa.



**JOSÉ MANUEL PELÁEZ
RODRIGUEZ**
President of the COPACI

Panamerican Cycling Confederation (COPACI)

The year got under way with the COPACI General Electoral Assembly in Havana, Cuba, in January. The 43 delegates representing 32 National Federations ratified the composition of the COPACI Management Committee through until 2017, with the addition of a Vice-President for Development who will have particular responsibility for rules governing BMX and mountain bike.

Particular effort is being made to develop these two disciplines on the continent, and in 2013 two courses for coaches were organised:

- A course for BMX coaches was held in Colombia
- A course for mountain bike coaches was held in cooperation with ODEPA as part of the Olympic Solidarity programme. It was organised jointly with the Pan-American Cycling Confederation and with the support of the Mexican Olympic Committee.

In a bid to improve the standard of cycling in Central America, the 1st Central American Cycling Summit was held in Guatemala on June 8 and 9. The summit, convened by the Vice-President of the Central American Area Dr Alfredo Flores Girón, was attended by the majority of the region's National Federation Presidents and their technical managers. The summit aims to coordinate the work of the different National Federations in this geographical area with a view to obtaining better results at continental level.

A development plan for cycling in the Caribbean is also programmed for the period 2013-2016. To this end the Management Committee met in the presence of Vice-President of the Caribbean zone Trevor Bailey to come up with some proposals.



PAN AMERICAN CHAMPIONSHIPS FOR THE DIFFERENT CYCLING DISCIPLINES WERE HELD AS FOLLOWS

- Track Elite: Mexico City (Mexico), February 6-10
- Mountain Bike: Tucumán (Argentina), April 4-7
- Road Elite: Zacatecas (Mexico), May 1-5
- BMX: Santiago del Estero (Argentina), May 12-13
- Junior Track: Aguascalientes (Mexico), July 8-12
- Junior Road: Zacatecas (Mexico), July 13-14

The COPACI region also hosted four major international UCI events:

- UCI BMX World Cup: Santiago del Estero (Argentina), May 10-11
- UCI Para-cycling Road World Cup: Matane (Canada), August 22-25
- UCI Para-cycling Road World Championships: Baie Comeau (Canada), August 29 – September 1
- UCI Track World Cup: Aguascalientes (Mexico): December 5-12

Asia not only hosted major events, but its athletes also enjoyed success on the international scene, including the World Cups and World Championships for the track, road, BMX and mountain bike disciplines.

COPACI also oversaw the organisation of the cycling events at the South American Youth Games in Lima (Peru) in September, and the Bolivarian Sporting Games in Trujillo (Peru) in November.

HEE WOOK CHO
President of the ACC

Asian Cycling Confederation (ACC)

The development of cycling in Asia continued in 2013, and efforts were made in all four regions of the continent to increase the sport's visibility and competitiveness.

Two Management Committee meetings were held in 2013: in New Delhi (India) on March 11th and in Florence (Italy) on September 26th. At the ACC statutory Congress in New Delhi on March 12th, the 31 member National Federations present re-elected Mr Cho Hee Wook as President.

Major international competitions held on the continent included the:

- 2013 Asian Track and Road Cycling Championships in New Delhi (India), in March
- 2013 East Asian Games (including road and track cycling) in October.

Eight National Federations from Asia qualified for the Manchester round of the UCI Track Cycling World Cup in November and the continent came away with two medals: silver for Wai Sze Lee (Hong Kong) in the sprint and bronze for Wan Yiu Jamie Wong (Hong Kong) in the points race.

As well as the UCI WorldTour race the Tour of Beijing, 35 races were registered on the 2012-2013 UCI Asia Tour calendar. These included six HC class races, (two in China and one each in Japan, Malaysia, Qatar and Oman). Several other events were upgraded from Class 2 to Class 1. In addition, three races were organised for Elite Women. Asian countries registered 33 UCI Continental Teams, 1 UCI Professional Continental Team (Champion System Pro Cycling Team) and one UCI ProTeam (Astana Pro Team).

Activity in the other cycling disciplines on the Asian continent in 2013 included:

- Six international mountain bike races registered on the UCI calendar, including the Asian Championships in Chengdu City (China) May 11 and 12. Fourteen NFs took part.
- Six UCI-registered BMX events, including the 8th Asian BMX Championships in Singapore in May. Eight NFs took part compared with four at the first edition.
- Three international indoor cycling (cycle-ball) events including a round of the UCI Cycle-ball World Cup in Hong Kong on August 17.
- The 2nd Asian Track Para-cycling Championships hosted by New Delhi (India) in March two days prior to the Asian Track and Road Cycling Championships. Four NFs participated.
- First ever international trials competition in Asia (Pars Trials Cup) organised in Qazvin City (Iran) September 6-8.

The development of cycling in Asia was boosted with the opening of a World Cycling Centre satellite in Yeongju City (Korea). This was possible thanks to the collaboration between the WCC in Switzerland, the Korea Cycling Federation and financial support from the Korean Central Government. Several courses for coaches were held on the continent throughout the year.

The Continental Cycling Centre in Shuzenji (Japan) organised:

- a training camp for 10 athletes and seven coaches from May 26 to June 8
- a mobile training camp in Suphanburi (Thailand) for six coaches and 21 athletes from September 24 to October 3
- a training camp for six riders from November 8 to 21

The new Continental Cycling Centre in Yeongju City, Korea, organised two training camps:

- For five coaches and 10 cyclists from five NFs (June 17 – August 4)
- For six coaches and 12 cyclists from six NFs (September 2 – October 20)

Two courses for the para-cycling discipline were held prior to the 2nd Asian Track Para-cycling Championships in March:

- Classifier Education Course
- National Para-cycling Commissaire course.



WOJCIECH WALKIEWICZ

*UEC President
Jusqu'en mars 2013*

DAVID LAPPARTIENT

*UEC President
A partir de mars 2013*

European Cycling Union (UEC)

The European Cycling Union enjoyed an excellent year in 2013, celebrating its 24th anniversary and boasting a membership of 48 National Federations.

In collaboration with its partners, the UEC organised 27 European Cups and Championships, representing a total of 62 days of competition for several thousand participants (in the Elite, Junior, Under-23 and Masters categories) in seven disciplines (road, track, mountain bike, BMX, cyclo-cross, trials and indoor cycling) across 13 countries.

Among the highlights of the year were the BMX European Championships, the 12 rounds of which attracted 7,650 competitors in total; the Mountain Bike Cross-Country and Trials European Championships, in which 351 athletes from 28 countries took part; the Junior and Under-23 Track European Championships (279 riders from 22 nations); the Elite Track European Championships (241 riders from 24 nations) and the Junior and Under-23 Road European Championships (519 riders and 33 nations).

Several meetings were held throughout the year.

The UEC Management Committee met on seven occasions, notably:

- on 2 March in Paris (FRA) to prepare for the UEC elective General Assembly,
- on 3 March, at the same location, for the election of Vice-Presidents and General Secretary,
- on 11 April, at the same location, to appoint the members of the technical commissions.

On 12 March, UEC representatives met the European Olympic Committees to register cycling on the programme of the first European Games, scheduled to be held in Baku (AZE) in 2015.

The UEC General Assembly was held in Paris on 3 March with the attendance of UCI President Pat McQuaid and representatives of 46 of the 48 European National Federations affiliated to the UEC. The Assembly elected Mr David Lappartient (FRA) as President. It also elected six members to its Management Committee and 14 delegates to the UCI Congress. The Assembly also designated its candidates for the UCI Management Committee.

An exceptional General Assembly was convened in Zurich (SUI) on 15 September in order to attend the presentation of the electoral programmes of Mr Brian Cookson (GBR) and Mr Pat McQuaid in view of the UCI electoral Congress at the end of September. The delegates present chose to support Mr Brian Cookson.

The UEC's 14 voting delegates took part in the UCI Congress on 27 September in Florence (ITA). A new UCI President and Management Committee were elected.

The members of the UEC Commissions of the various disciplines (Road, Track, BMX, Mountain Bike and Trials, Indoor Cycling) worked exceptionally hard to promote events in Europe, in particular the various European Cups and Championships. These Commission members also maintained links with their counterparts on UCI Commissions. The hard work of the members of the Medical and Solidarity Commissions was also greatly appreciated.



TRACEY GAUDRY
OCC President

Oceania Cycling Confederation (OCC)

2013 was a productive year for the Oceania Cycling Confederation which continued to work closely with the UCI and with the National Federations (NFs).

The OCC's collaboration with NFs across the region is solid and growing. Different island nations and territories are expressing renewed interest in membership or affiliation, and the future strategy is to embrace regional development of Tier 2 member Federations and possible new Federations.

Representatives from Australia and New Zealand serve on eight UCI Commissions, which will considerably strengthen the region's position globally.

Auckland (New Zealand) hosted the 2013 UCI BMX World Championships in July. This was the third World Championships to be held in Oceania in five years after Mountain Bike (Rotorua, New Zealand) in 2009, Road (Melbourne, Australia) in 2010, and track (Melbourne, Australia) in 2012.

This is a major credit to our region's capability and capacity for international cycling events and has no doubt contributed to the renewed interest from Government and promoters for UCI events.

Rationalised anti-doping tests were carried out at Oceania Championships across all disciplines. These championships were held as follows:

- Road in Canberra (Australia) in March
- Mountain Bike in Tasmania (Australia) in March
- BMX in Brisbane (Australia) in May
- Track in Invercargill (New Zealand) in November

The standing of Oceania Championships requires improvement in line with global increased focus on Continental Championships. OCC and member Federations are considering the merits of combining the Oceania and Asian Continental Road Championships, at the request of the Asian Cycling Confederation.

Cycling Australia and Bike NZ are working together to implement new qualification requirements through hosting of track events. The two Federations are also working with Oceania and the UCI regarding hosting rights for future Track Cycling World Cups and World Championships.

In 2013, Oceania registered one UCI ProTeam (Orica GreenEdge) and three UCI Continental Teams (Drapac Cycling, Huon Salmon – Genesys Wealth Advisers and Team Budget Forklifts).

As well as the Continental Road Championships in Canberra, a UCI Oceania Tour Event, the New Zealand Cycle Classic, was held from January 23 to 27.

The Oceania Cycling Confederation has a four-person Executive Committee, but lacks a sufficient funding model and dedicated resources (ie staff) to professionalise its activities and improve its support to NFs.





SPORTS AND TECHNICAL

DIRECTOR'S REPORT

A year in the Sport and Technical Department is like riding a stage race. There are difficult times, when concentration is vital. Other periods are calmer but you have to remain vigilant, you can never relax. You have to ride, sprint, climb and always stay on course. The Department's team is diligent, skilled and dedicated to its work. It is a team perfectly cut out for this job.

Throughout 2013, our versatility and cohesion allowed us to confront tasks head-on and bring them to successful outcomes. The Sport and Technical Department efficiently carried out the day-to-day work that is so important for the functioning of the sport. This involved registering teams, monitoring various calendars and overseeing improvements in the regulations of all our disciplines. The Department has also paid particular attention to studying and regulating all issues concerning equipment, a crucial aspect of our sport.

This day-to-day work is the foundation of our sport. A solid, rigorous, coherent base guarantees that projects proposed by the various Commissions and the Management Committee come to fruition.

We have made great efforts to progress on all fronts. Our main achievements are the following:

The Junior Conference, organised as a prelude to the UCI Road World Championships, is now a well-established event that puts across a strong message to future generations. The participation of star riders, including Peter Sagan and Marianne Vos, has increased the impact of the Conference. Vos is an icon of women's cycling, a branch of the sport that is booming in terms of sporting and media development, and a sector that is a priority for the UCI.

Track, a major discipline of cycling from its very beginnings, has successfully reformed its calendar. With an increased number of events, the discipline continues its development. The completion of the velodrome approval guide, scheduled for the first half of 2014, represents a further component that will allow the discipline to grow on the basis of a coherent set of specifications.

The four off-road disciplines, which offer such a wide range of formats, have a huge potential to attract individuals to cycling. The more recent of these disciplines require special attention in order to properly define their structures. Measures such as the production of the BMX track construction and approval guide are important steps in this direction.

Para-cycling is now an integral part of the family of cycling and is experiencing a boom. We have rapidly adapted to the special features of this discipline and are promoting its development. Para-cycling is one of the biggest sports of the Paralympic Games with audience figures continuing to rise. This is a very exciting project, one that emphasises the unifying and universal nature of cycling.



PHILIPPE CHEVALLIER

Sports and Technical Director

In all the cycling disciplines, UCI Commissaires are both “guardians of the temple” and ambassadors for the sport. Their job is to guarantee, at all times, respect of the rules and sporting fairness. Their involvement, all around the world, is essential to the sport. The production of a new training guide for National Elite and International Commissaires represents a further step towards the harmonisation of sporting control.

In parallel with all these activities, which are recurring in nature but of primary importance, two topics, our “mountain stages” so to speak, have been particular subjects of our attention. In each Olympiad, a vital part of our mission is to secure the cycling events for the next Olympic Games. Over recent months, the central issue of qualification systems for the Rio 2016 Olympic Games as well as the designs of the courses, in close collaboration with the Brazilian Olympic Committee, have naturally been major themes of our activities.

However, the central focus of the Sport and Technical Department’s activities has been to construct the reform of professional road cycling following consultation with stakeholders.

Several working groups set about the task and the conclusion of their wide-ranging considerations was presented to the Professional Cycling Council and UCI Management Committee in Florence in September 2013. The reform is an essential component of the future development of cycling, a robust step forward. Every aspect of the final reform will have been the subject of in-depth consideration and painstaking development. Progress on the reform must be pursued in the coming months to provide professional cycling with the vital foundations it needs for its development.

The prospects for cycling are hugely exciting considering that the professional sector possesses exceptional sporting, media and economic potential while, at the other extreme, mass participation events, which we will continue to assist in terms of developing structures, are ever more successful. Furthermore, the wide range of disciplines bearing the “UCI label” offers a blend of commitment, consistency and modernism in all respects. Today’s cycling is faithful to its historic roots, resolutely facing the future and in step with the continuous development of modern sport.



Athletes’ Commission

In setting up the Athletes’ Commission, the UCI wished to afford athletes the right to have their voices heard by the family of cycling and its administration. The UCI considered this a method of involving riders and obtaining direct feedback from them, without any intermediaries. In particular, the Athletes’ Commission gives the athletes the opportunity to discuss important issues between themselves. These issues include, for example, the need for better protection during their careers and enhanced assistance upon their retirement.

However, the Athletes’ Commission in its current configuration does not fulfil the role assigned to it.

Several of the members resigned as they were not entirely satisfied with the Commission’s role and operation. In fact, the Commission’s activities had few concrete results and its impact on cycling in general was marginal.

Furthermore, the system of selecting athletes to serve on the Commission is to be reviewed as the current system is complicated and not transparent. Representatives are selected through an electoral college system. A method of selection involving direct voting should be favoured and complemented by members nominated by the UCI Management Committee (in particular to ensure equality of numbers between male and female members and the representation of all continents). The IOC operates its Athletes’ Commission in this manner.

Finally, it was noted that the Commission’s Terms of Reference were far too expansive. Some subjects could clearly not be debated by all the Commission’s members. For example, it could easily be imagined that the interests of a road rider and BMX competitor would often be too diverse to allow a genuinely constructive debate.

However, it should be noted that the UCI has afforded athletes the right to be heard through initiatives such as the appointment of one of their representatives (a member of the Athletes’ Commission) to the Commission of each discipline.

In light of this situation, the UCI has decided to conduct a complete review of the concept of the Athletes’ Commission. The Commission’s strategy (including the Terms of Reference) and the system of appointment/election will be redefined in the first half of 2014.

COMMISSION

FLORIAN ROUSSEAU [FRA]

President

Road representatives:

- Judith Arndt (GER) (1)
- Dario Cioni (ITA)
- Bernhard Eisel (AUT)
- Philippe Gilbert (BEL) (1)
- Marianne Vos (NED)

Track representatives:

- Anna Meares (AUS)
- Teun Mulder (NED)

Mountain Bike

representatives:

- Georgia Gould (USA)
- Greg Minnaar (RSA)

Cyclo-cross

representative:

- Sven Nys (BEL)

BMX representatives:

- Vilma Rimsaite (LTU)
- Roger Rinderknecht (SUI)

Para-cycling

representatives:

- Jiri Jezek (CZE)
- Lukas Weber (SUI)

(1) Until September 2013

DAVID LAPPARTIENT [FRA]
President

PROFESSIONAL
CYCLING COUNCIL

Members

Rocco Cattaneo (SUI) (1)
Gilles Delion (FRA) (2)
Roger Legeay (FRA) (3)
Ramon Mendiburu (ESP) (1)
Marco Pinotti (ITA) (2)
Mike Plant (USA) (2)
Stephen Roche (IRL) (1)
Kristy Scrymgeour (AUS) (2)
Tom Van Damme (BEL) (2)
Erik Zabel (GER) (1)

Riders' representatives:

Gianni Bugno (ITA)
Dario Cioni (ITA) (1)
Bernhard Eisel (GER) (2)

Teams' representatives:

Roberto Amadio (ITA) (1)
Luuc Eisengaa (NED) (2)
Alfonso Galilea (ESP) (2)
Jonathan Vaughters (USA) (1)

Organisers'

representatives:

Charly Mottet (FRA)
Christian Prudhomme (FRA)

Javier Barrio

UCI WorldTour Coordinator

(1) Until September 2013

(2) As of September 2013

(3) Membre jusqu'en septembre
2013, puis observateur
depuis cette date

Professional Cycling Council (PCC)

The reform of professional road cycling was first proposed in 2013 and is due to enter into effect in 2015. The draft reform is based partly on the opinions gathered during the stakeholder consultation conducted at the start of the year and partly on recommendations drawn up by a stakeholders working group specially formed for this purpose. The draft reform was approved by the Professional Cycling Council in Florence in September and will ultimately be submitted to the UCI Management Committee for ratification.

UCI PROTEAMS

The UCI WorldTour licences of six teams expired at the end of 2013. Five of these teams applied to renew their licences. A Professional Continental Team also applied, meaning that there were six candidates for UCI WorldTour licences. Another major event was the decision of a UCI ProTeam with a current licence (Euskaltel Euskadi) to renounce its registration following the withdrawal of one of its main sponsors.

The following teams applied for a UCI WorldTour licence:

- Astana Pro Team,
- Lampre-Merida,
- Movistar Team,
- Orica GreenEdge,
- Team Sky,
- Team Europcar (second division team at the time of the application).



The Licence Commission decided to award UCI WorldTour licences to all six teams. It also approved the transfer of the UCI WorldTour licence held by RADIOSHACK LEOPARD (LUX) to a subsidiary of the manufacturer Trek. This entity will operate the licence in question in 2014 under the name TREK FACTORY RACING (USA).

UCI WORLDTOUR EVENTS

The Licence Commission also decided to renew the UCI WorldTour licences of the following events for a three-year period:

- Amstel Gold Race,
- Tour de Romandie,
- Tour of Flanders.

PCC DECISIONS

- Approval of the draft reform of professional cycling to be implemented from 2015.

- Looking ahead to the introduction of the reform of professional cycling – establishing a time limit of the end of 2016 for the award of any new UCI WorldTour event licences.
- Granting the 2014 Giro d'Italia an additional day to accommodate its start in Ireland. A third rest day was however required.
- Approval of the financing of the following projects by the UCI WorldTour Reserve Fund:
 - Training at the Tour de l'Avenir, funding of CHF 20,000;
 - Work conducted by ISSUL on (1) formalising a model team structure, (2) improving the skills of team personnel and, (3) accreditation of teams on the basis of organisational specifications. The approved financing was CHF 55,000;
 - Improving communications between the UCI and riders (CHF 25,000).

With regard to the UCI WorldTour Reserve Fund, the PCC also approved the amendment of Article 2.15.243 such that the AIOCC should henceforth receive an annual contribution of CHF 100,000 to the benefit of all UCI WorldTour organisers.

COMMISSION

BRIAN COOKSON [GBR]
President (1)

TOM VAN DAMME [BEL]
President (2)

Members

Stefano Feltrin (ITA) (2)
Alexander Gusyatnikov (RUS) (2)
Charlie Jackson (GBR) (2)
Sean Petty (USA) (3)
Yvonne Mattsson (SWE) (2)

Représentant des Fédérations Europe :

Joe Smets (BEL) (1)

Représentant des Equipes :

Marc Madiot (FRA) (1)

Représentant des équipes de développement :

Pierre-Yves Chatelon (FRA) (2)

Représentant des Equipes Continentales Professionnelles UCI :

Claudio Corti (ITA) (2)

Représentant des Equipes Continentales UCI :

Sean Kelly (IRL) (1)

Organisers' representative:

Edouard Buchette (LUX)

Riders' representative:

Marianne Vos (NED) (2)

Matthew Knight

Road Coordinator

(1) Until September 2013

(2) As of September 2013

(3) Représentant des Fédérations hors Europe jusqu'en septembre 2013, puis membre depuis cette date

Road

The UCI Sport and Technical Department is responsible for road cycling. The department is involved in the management and development of the discipline, ensuring the sporting management of UCI events and maintaining relationships with the UCI's wide range of partners. The Road Commission met twice in 2013, both times in Geneva: on 21 - 22 March and 21 - 22 August.

MANAGEMENT AND DEVELOPMENT OF THE SPORT

The Sport and Technical Department oversees the management of:

- the calendar (Continental, Women, Juniors, etc.)
- teams (the UCI registers teams and checks their compliance with the established criteria both before and after registration)
- regulations - for example, in 2013 the Department sent the UCI Management Committee suggested updates concerning certain articles of Part II (Road Races) and Part IX (World Championships) of the UCI Rules. These proposals were made by the Calendar Working Group and the Safety and Technical Regulations Working Group.

MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

OLYMPIC GAMES

The UCI Sport and Technical Department undertook a second technical site visit to Rio to review the road race and time trial courses proposed during the first visit in 2012 for the 2016 Rio Olympic Games. These visits were made in order to continue the excellent representation of road cycling that was a key feature of the 2012 London Olympic Games.

WORLD CHAMPIONSHIPS

The Sport and Technical Department provided the sporting management for the Road World Championships in Florence, Italy. This edition resulted in an exceptional sporting participation with 76 nations and 51 UCI teams for a total of 639 athletes in the time trial events and 801 in the road races.

UCI CONTINENTAL CHAMPIONSHIPS

The Continental Championships were organised by the Continental Confederations and took place in the following countries in 2013:

- Continental Championships of Africa: Burkina Faso
- Continental Championships of Asia: India
- Continental Championships of America: Mexico
- Continental Championships of Europe: Czech Republic
- Continental Championships of Oceania: Australia



RELATIONS WITH PARTNERS

ORGANISERS

The UCI Sport and Technical Department published paper and electronic versions of the second edition of the Organiser's Guide to Road Events. For experienced organisers it embodies a sharing of knowledge and a resource to perfect specific event aspects. For new organisers of international events, the guide provides the foundations for organising high level road events.

TEAMS

The UCI registered 227 Road teams for the 2013 season. This figure illustrates the continuing boom in cycling around the world. The registration of teams with the UCI contributes to developing our sport in a responsible manner.

COMMISSION

PEDER PEDERSEN (DEN)
President

Members

Gabriel Curuchet (ARG)
 Enrico Della Casa (ITA) (1)
 Tanya Dubnicoff (CAN) (2)
 Toni Kirsch (GER) (2)
 Yoshinori Kuramasu (JPN) (1)
 William Newman (RSA) (2)
 Patrick Sercu (BEL) (1)
 Joe Smets (BEL) (2)
Riders' representative:
 Teun Mulder (NED) (2)

Gilles Peruzzi

Track Coordinator

(1) *Until September 2013*

(2) *As of September 2013*

Track

The Sport and Technical Department, in conjunction with the Track Commission, is responsible for the development of the track cycling and the discipline's regulations.

MANAGEMENT AND DEVELOPMENT OF THE SPORT

The Sport and Technical Department registered events on the 2013-2014 calendar in December 2012 and January 2013. The reform of the International Calendar has resulted in the number of international events tripling compared with previous seasons.

Some changes to the regulations were required at the beginning of the season in order to optimise the new qualification system for the 2014 World Championships as well as for the 2013-2014 World Cup, which was subject to qualification for the first time.

The 2013-2014 season allowed the consequences of the new qualification systems and the introduction of the eligibility ranking to be assessed. Similar to the UCI individual ranking, the eligibility ranking operates on a rolling 12-month period and takes a limited number of results into consideration. These measures were introduced to ensure that riders who want to compete in one or more of the season's major meetings would participate in all the events of the UCI International Track Calendar.

THE MANAGEMENT AND DEVELOPMENT OF COMPETITIONS

OLYMPIC GAMES

London set the bar very high, constructing a superb velodrome. Rio is now in the process of constructing its own exceptional track for the 2016 Games. Dialogue with the bodies responsible for the velodrome's design and with the Organising Committee has stepped up. The objective is to at least repeat the success of the 2012 track competitions.

With the Women's team pursuit now being contested by teams of four, the qualification system has had to be amended given that there is an overall limit on qualification places which unfortunately cannot be increased. As a result, work on adjusting the qualification system for Rio continued through 2013. This effort was conducted in close cooperation with the IOC as all qualification systems for the Rio Games must be submitted by February 2014.

UCI WORLD CHAMPIONSHIPS

Traditionally, the first World Championships after the Olympic Games are synonymous with the regeneration of National Federation teams. New riders come in to replace Olympic athletes who are retiring or taking a sabbatical. Participation was comparable to the 2009 World Championships.

UCI WORLD CUP

After an Asian flavour in 2011-2012, the World Cup turned to America in 2012-2013 with the last round of the season held in Mexico at the Aguascalientes velodrome. Mexico also hosted the second and final rounds of the 2013-2014 World Cup. This series saw the return of Manchester, hosting the first round. The World Cup had also featured British rounds in the two previous seasons, in London and Glasgow.

Similar to the effect witnessed at the World Championships, the World Cup saw participation decrease slightly in the first rounds after the Olympic Games. However, the figures show that this trend was short-lived with a rapid upturn in the series' popularity.

RELATIONS WITH PARTNERS

With the assistance of National Federations and organisers of all descriptions, the reform of the UCI International Track Calendar has given the discipline a significant boost. The reform has led to increased communication between stakeholders and has been greeted with widespread enthusiasm.

VELODROMES

The working group established to draw up the criteria for velodrome approvals met on two occasions.

The first draft of the approval procedure became available in early 2014. The procedure is set to be finalised later in the year and distributed to affiliated National Federations as well as National Olympic Committees and their governments.



COMMISSION

DAVID LAPPARTIENT [FRA]
President (1)

EMIN MÜFTÜOĞLU [TUR]
President (2)

Members

Brian Jolly (CAN)
Beat Wabel (SUI) (1)
Mannie Heymans (NAM) (2)
Thierry Maréchal (BEL) (2)
Riders' representatives:
Georgia Gould (USA) (2)
Greg Minnaar (RSA)

Peter Van den Abeele
Off-Road Disciplines
Manager

(1) Until September 2013
(2) As of September 2013

Mountain Bike

The mountain bike discipline is going through a maturity phase, but new/up-to-date measures must be taken to make it more attractive to the riders, teams, public, organisers and media. Discussions have been undertaken concerning the use of new technology such as onboard cameras.

A focus is being put on the development of mass participation events, improving the UCI MTB Marathon Series and the future introduction of Enduro (mass downhill) events. Unfortunately cross-country eliminator (XCE) didn't make it to the Olympic programme.

GLOBAL DEVELOPMENT STRATEGY

UCI MTB COMMISSION

The MTB Commission met twice in 2013, in Brussels. The first meeting took place in April, the second one, with its new composition, in November. The Commission established a strategic plan for the discipline and discussed major projects such as the UCI MTB Team concept, cross-country eliminator races, Junior Downhill concept, riders' downhill protections and Enduro racing.

The Commission invites different parties to its meetings in order to ensure decisions are taken for the better of the sport.

UCI MOUNTAIN BIKE INTERNATIONAL CALENDAR

More than 400 events were again registered on the international calendar. The 422 races were organised in 67 different countries, representing an absolute record number of National Federations registering events.

MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

OLYMPIC GAMES

The qualification system, programme, course lay-out and course builder were defined for the second edition of the Youth Olympic Games which will take place in Nanjing (CHN) in 2014. For the Rio 2016 Olympic Games, the qualification system and course lay-out have also been defined, and discussions are ongoing for the appointment of the MTB course builder.

UCI MTB WORLD CHAMPIONSHIPS

The UCI MTB World Championships were held for the first time on the African Continent, in Pietermaritzburg. A lower number of riders attended, 737, but 51 National Federations were represented these historical World Championships. All 51 nations competed in the cross-country events, and 28 competed in the downhill competition. Medals were won by 19 different National Federations.

The UCI 4X World Championships were hosted in conjunction with the final round of the downhill World Cup in the popular destination of Leogang (AUT).

The UCI MTB Marathon World Championships took place in Kirchberg (AUT), with almost 200 riders from 36 National Federations competing.



UCI MTB WORLD CUP

Six events were held for the Olympic cross-country (XCO) and downhill (DHI) formats, and five events were organised for cross-country eliminator (XCE). Four-cross (4X) has not been included in the World Cup series since 2012.

In total, 1453 riders representing 54 nations participated in the 2014 UCI World Cup series across all categories.

The number of on-line spectators of the UCI Mountain Bike World Cup reached a new record in 2013, with 1.93 million visitors to the website of Red Bull Media House, the UCI's official media partner. The live videos were clearly the most popular, with 1.26 million views registered.

The coverage registered a progression not only in the number of spectators but in the quality of the broadcasts: the UCI and RBMH are constantly working to achieve a more dynamic and innovative coverage.

Since January 2013, the UCI YouTube channel has proposed live and delayed reports of the different UCI World Cups and World Championships.

RELATIONSHIP WITH PARTNERS

UCI MTB TEAMS

Since 2012 we have 2 different levels of teams, UCI ELITE MTB Teams and UCI MTB Teams. In total 30 UCI ELITE MTB Teams and 97 UCI MTB Teams registered from 27 nations for 2013. The UCI scheduled meetings on a regular basis with the ELITE teams at UCI events. This was an enormous help to the Commission in its decision-making and planning for the sport.

In general we established good communications with the National Federations and the UCI MTB Teams through the monthly Off-Road mailings.

COMMISSION

ABE SCHNEIDER [AUS]
President (1)

ARTUR LOPES [POR]
President (2)

Members

Bas De Bever (NED) (1)
Mike King (USA) (1)
German Medina (COL) (1)
Jolanda Polkamp (NED) (2)
Roger Rinderknecht (SUI) (3)
Jose Luiz Vasconcellos (BRA) (2)

Riders' representative:
Sarah Walker (NZL) (2)

Ellen Bollansée
BMX Coordinator

(1) Until September 2013
(2) As of September 2013
(3) Représentant des coureurs jusqu'en septembre 2013, puis membre depuis cette date

BMX

The BMX Commission worked on the changes that were made to the BMX Regulations in 2012 and established good communications with National Federations and organisers thanks to the monthly Off-Road mailings. Changes to the race format were implemented in 2013 and will remain stable in the near future. The BMX Commission continuously works on the strategic plan for the upcoming four years.

GLOBAL DEVELOPMENT STRATEGY

UCI BMX COMMISSION

The Commission met in January at the UCI headquarters in Aigle (SUI) and again in Brussels (BEL) under its new composition.

UCI INTERNATIONAL BMX CALENDAR

After the reform of the 2012 BMX calendar, we had a steady season in 2013 with 91 events in 34 countries.

REGULATIONS

Following the changes to the race format for the UCI BMX World Championships and the update of the seeding and transfer system in the BMX regulations, 2013 was the season to establish the new procedures.

The race format for the UCI BMX Supercross World Cup has been changed to make it more understandable and to render it more consistent with the UCI BMX World Championships. Emphasis will be on the actual BMX racing, with fewer time trial competitions.

The procedure and information concerning the UCI BMX track certificate has been adjusted and will be finished mid 2014. The BMX Commission will provide National Federations with clear information about what is required to construct a BMX track. This will be a tool for National Federations and organisers to work on their development programmes.

MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

UCI BMX WORLD CHAMPIONSHIPS

The UCI BMX World Championships were held in New Zealand for the first time and were a success. More than 2000 athletes competed across the Challenge and Championship categories, with 175 riders from 29 National Federations registered for the actual Championships. For the second consecutive year the Worlds were hosted in an indoor arena, which had limited space and resulted in an average racing lap time of 25 seconds. This caused some friction from riders and National Federations.

UCI BMX SUPERCROSS WORLD CUP

The Series is run by GSX. Although one round was cancelled, four rounds of the UCI BMX Supercross World Cup were organised in Argentina, USA, Great Britain and the Netherlands.



COMMISSION

MARIAN STETINA [CZE]
President (1)

MIKE PLANT [USA]
President (2)

Members

Geoff Proctor (USA)
Beat Wabel (SUI)
Helen Wyman (GBR) (2)
Riders' representative:
Sven Nys (BEL)

Peter Van den Abeele
Off-Road Disciplines
Manager

(1) Until September 2013

(2) As of September 2013

Cyclo-cross

Cyclo-cross continues to develop worldwide, demonstrated by the fact that the World Championships were held on the American continent for the first time. On a national level, New Zealand organised national cyclo-cross championships and Australia started the development process by creating a cyclo-cross national series (6 races). Austria and Italy also organised numerous national events.

GLOBAL DEVELOPMENT STRATEGY

UCI CYCLO-CROSS COMMISSION

The annual end-of-season Commission meeting took place at the end of February. The Commission met again in Brussels (BEL) mid December under its new composition. A strategic plan for the discipline has been established.

UCI INTERNATIONAL CALENDAR

139 events spread over 17 nations were registered on the 2013-2014 UCI International Cyclo-cross calendar (7 World Cups, 31 Class 1 events and 101 Class 2 events). The first ever Chinese cyclo-cross race was organised in Beijing, while Class 1 races were organised in Germany and Slovakia.

UCI TRAINING CAMP

A training camp was held at the UCI headquarters June 18-23, with 18 riders from 5 nations in attendance. The successful camp was reserved mainly for Juniors and Under 23 riders who were coached by Geoff Proctor (USA) and Beat Wabel (SUI). 15 riders from the past two summer UCI cyclo-cross camps would go on to compete at the 2014 UCI World Championships at Hoogerheide (NED).

MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

Vigilance is needed in promoting and awarding the World Championships, as we cannot continue returning to the same cities which have the financial means to organise this event. Extra attention is also needed for the World Cup, which is no longer the leading series.

UCI WORLD CHAMPIONSHIPS

Participation numbers at the 2013 UCI World Championships went down to 151 due to the increased expense of travelling to the event, organised for the first time outside Europe. However the number of competing nations (20) was in line with recent years. The best riders were present in the different categories, providing a quality rather than quantity field. The fact that the UCI raised the World Championships prize money for the Elite Women's category to equal that of the Elite Men also made it an historical event. No less than 34 nations have competed in the World Championships over the last seven years, which demonstrates the potential within cyclo-cross for future development. Since January 2013, the UCI YouTube channel has proposed live and delayed reports of the different UCI World Cups and World Championships.

UCI WORLD CUP

Seven events were organised in 5 different countries: 3 in Belgium, 1 in the Czech Republic, 1 in France, 1 in Italy and 1 in the Netherlands. For the first time men, women, men U23 and junior men had an equal number of rounds, another historical moment.

In total, 21 nations and a record 415 participants took part in the 2013-2014 UCI World Cup.

In general we established good communications with the National Federations thanks to the monthly Off-Road mailings.



COMMISSION

PETER FISCH [SUI]
President

Members

Joël Bourret (FRA)
Karin Moor (SUI) (1)
Riders' representative:
Kenny Belaey (BEL)

Dani Parramon
Trials Coordinator

(1) As of September 2013

Trials

The trials discipline continues to grow slowly but steadily, with an increasing number of participants and countries at the World Championships, World Cup events and the World Youth Games. The new competition format (Super Finals) and the sections set-up proved to be more attractive to the riders, public, organisers and media. This attractive, technical discipline should be exploited more. The development of the discipline could be helped by increased attention from Marketing and TV.

GLOBAL DEVELOPMENT STRATEGY

UCI TRIALS COMMISSION

One Commission meeting was held in March at the UCI headquarters in Aigle (SUI). One of the main priorities of the Commission is to motivate National Federations to be more active when it comes to their involvement in this discipline.

UCI TRIALS INTERNATIONAL CALENDAR

Twenty events in 10 different countries were registered on the UCI Trials International Calendar.

MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

UCI TRIALS WORLD CHAMPIONSHIPS

The UCI Trials World Championships (in conjunction with those for mountain bike) were held in Pietermaritzburg (RSA). They attracted 92 competitors representing 16 National Federations from 3 continents (Europe, Asia and Oceania).

UCI TRIALS WORLD CUP

The UCI Trials World Cup was held over five rounds in Heubach (GER), Walbrzych (POL), Pra Loup (FRA), Méribel (FRA) and Antwerpen (BEL). Each round attracted more riders compared to last season, with an average of 99 athletes per event.

UCI TRIALS WORLD YOUTH GAMES

The Trials World Youth Games were held in Moudon (SUI). The most important competition for boys and girls under 16 years old attracted 125 competitors from 14 countries and two continents (Europe and Asia).



COMMISSION

WILLY BONDUE [BEL]
President (1)

MARIAN STETINA [CZE]
President (2)

Members

Claudia Bee (GER) (2)
Paul Cabourg (FRA) (1)
Hanspeter Flachsmann (SUI) (2)
Hartmut Kimmerle (GER) (1)
Yoshiyuki Taenaka (JPN)
Peter Vandenberg (NED) (2)

Anne-Laure Favre
Indoor Cycling Coordinator

(1) Until September 2013

(2) As of September 2013

Indoor Cycling

While artistic cycling has experienced a certain consistency, the UCI Cycle-Ball World Cup in Europe was clearly very successful. High spectator numbers mean that the profit from these events has encouraged organisers to continue their work over several years.

MANAGEMENT AND DEVELOPMENT OF THE SPORT

VISIBILITY

Large numbers of enthusiastic spectators, mostly committed fans, attended the rounds of the UCI Cycle-Ball World Cup.

An encouraging sign was a report by a Brazilian TV channel on the tournament in Chemnitz (Germany) in September. The report was part of a feature on a wide range of ball sports before the upcoming 2014 FIFA World Cup. This represented an interesting promotional opportunity. However, in general, the media coverage of cycle-ball remained poor. The discipline has to cope with a lack of financial support.

DEVELOPMENT IN CANADA

Two cycle-ball bikes were given to Canadian athletes attending the World Championships in Basel (Switzerland) to encourage their initiatives in Quebec. Two competitors from that country took part in the artistic cycling competition of the UCI World Championships. There are hopes of a possible expansion of the discipline on the American continent.

SEMINAR FOR INDOOR CYCLING COMMISSAIRES

Thirty individuals from 10 nations (including two Asian countries) took part in the seminar for UCI Indoor Cycling Commissaires held in Frankfurt (Germany) in mid-December. Among the points covered were cycle-ball regulations and judging figures in artistic cycling.

COMMISSION ACTIVITIES

The members of the Indoor Cycling Commission met during the Indoor Cycling World Championships in Basel (Switzerland) on 21 November. This was the first meeting of the Commission in its new composition following the elections of September 2013. Mr Marian Stetina (Czech Republic) was elected President of the Commission. The Commission's tasks include researching realistic solutions for the promotion and development of the sport.

THE MANAGEMENT AND DEVELOPMENT OF UCI COMPETITIONS

UCI CYCLE-BALL WORLD CUP

Thirty-six teams from 14 nations representing three continents (Europe, America and Asia) participated in the nine rounds of the series held in Austria, the Czech Republic, Germany, Switzerland and Hong Kong.

This was the first time that Hong Kong had hosted a round of the World Cup. The average number of spectators attending the competitions increased from some 400 to approximately 700.

The final was held in Brno in the Czech Republic with the participation of two Czech teams, two German teams, three Swiss teams and three Austrian teams. This was the last competition overseen by Mr Hartmut Kimmerle, Technical Delegate, who retired from his post after many years of much appreciated service.

UCI INDOOR CYCLING WORLD CHAMPIONSHIPS

The Swiss city of Basel hosted the World Championships from 22-24 November. Some 9,000 people attended the three days of competition at the St. Jakobshalle Arena featuring 136 athletes from 17 nations and three continents (Europe, America and Asia). The central location of Basel, at the heart of Europe, and the ease of access to the venue, contributed to the success of these World Championships. Austria won the cycle-ball tournament while Germany walked off with all five artistic cycling titles. A notable performance was the podium place of an athlete from Hong Kong in the Men's Single category. This achievement served as compensation for all the hard work carried out over the last 10 years by the Hong Kong Cycling Association to promote the sport. The event benefited from live TV coverage on the Swiss SRF2 channel.



COMMISSION

LOUIS BARBEAU [CAN]
President (1)

MOHAMED BELMAHI [MAR]
President (2)

Members

Peter Day (AUS) (2)
Catherine Gastou (FRA)
Roger Getzmann (SUI) (2)
Craig Griffin (USA) (1)
Roberto Rancilio (ITA) (2)
Lukas Weber (SUI) (1)
Riders' representative:
Sarah Storey (GBR) (2)

Christophe Cheseaux
Para-cycling Coordinator

(1) Until September 2013
(2) As of September 2013

Para-cycling

Although 2013 was a post-Paralympic year, it saw the development of para-cycling, the appearance of new athletes in the discipline and the further improvement of performances. Furthermore, an increasing number of countries contributed to the growth of para-cycling.

MANAGEMENT AND DEVELOPMENT OF THE SPORT

The UCI is taking the necessary steps to ensure that connections are made between the various organisations that manage para-cycling at national level as the discipline is the responsibility of the National Federations.

A training course for UCI classifiers was established by Jürgen Schmid, Jan Esser and Terrie Moore, members of the expert classification group, who have been very active in developing the discipline. This took place in Baie-Comeau during the UCI Para-cycling Road World Championships. Another is planned for early 2014.

The principles of integration were formulated (in a text of the same name) and incorporated into the various regulations. A document was drafted outlining a procedure linking classification and integration.

THE MANAGEMENT AND DEVELOPMENT OF COMPETITIONS

The 2013 season opened with a round of the UCI Para-cycling Road World Cup in Merano (Italy) in May. The second round held the following week in Segovia. A significant number of new athletes participated in these two events which demonstrates a growing interest in the discipline in several nations.

The season finished in Canada, which hosted the third and final round of the World Cup in Matane, followed by the UCI Para-cycling Road World Championships in Baie-Comeau a week later.

These events again demonstrated the tremendous commitment of the athletes and their Federations for the discipline and its development.

RELATIONS WITH PARTNERS

The UCI took part in two meetings of the Sports Council of the International Paralympic Committee (IPC), in Bonn (Germany) and Lisbon (Portugal). Also in Bonn, the UCI attended the meeting of IPC classification managers and the VISTA conference. In addition, the UCI was represented at the IPC General Assembly in Athens (Greece).



COMMISSION

ANDY COOK [GBR]
President

Members

Peter Bartels (AUS)
Roberto Iglesias (ESP)
Hans Van Vliet (NED)

Andrea Marcellini Mendonça
Cycling for All and Masters
Coordinator

*Cette Commission a été
remplacée par les Commissions
Événements de masse et
Advocacy en septembre 2013.*

Cycling for All and Masters

While elite cycling is the pinnacle of our sport with its star riders and classic races, Cycling for All is about connecting the everyday rider with the sport they love. There are over a billion cyclists on the planet, and the UCI takes part of the responsibility of offering modern guidelines to organisers of mass events, looking at health and safety issues and making sure amateurs can “ride like the pros.”

MANAGEMENT AND DEVELOPMENT OF THE SPORT

The UCI's Cycling for All department is responsible for the following areas:

- International Cycling for All calendar
- UCI World Cycling Tour calendar
- Masters calendar
- Regulations for Masters and Cycling for All
- Events series such as the UCI World Cycling Tour and Golden Bike
- General running of UCI Masters World Championships
- UCI reCycling – The UCI Environmental Guide for Cycling Events
- Women in cycling

INTERNATIONAL SERIES

UCI WORLD CYCLING TOUR

Since its launch in 2011, the UCI World Cycling Tour has become one of the most successful mass participation series in the world. The aim is to take cycling to all corners of the planet, giving riders the opportunity to compete in a major international event and qualify for a real UCI World Championships where they race against athletes in their own age group.

UCI GOLDEN BIKE

This project was created in the late 90's in response to the increase in the number and popularity of challenging mass participation rides. The UCI mapped the best and biggest road events in the world, and offered keen amateur riders an opportunity to discover fascinating places on their bikes. Events in New Zealand and South Africa along with some exciting European destinations have been part of this series.

SPECIAL PROJECTS

In 2013 there was more effort and investment in the development of women's cycling. This included:

- Equal prize money at all UCI World Championships
- Knowledge transfer between NFs about women's cycling programmes
- The UCI communications strategy
- Increased media exposure of women's racing
- An exclusively female coaches course at the World Cycling Centre
- Evaluation and improvement of the UCI Women Road World Cup



MASS PARTICIPATION
EVENTS COMMISSION

RENATO DI ROCCO [ITA]
President

Members

Trevor Bailey (VIN)
Andy Cook (GBR)
Jon Leighton (AUS)
Tone Lien (NOR)
Ricardo Nogare (BRA)
Gianluca Santilli (ITA)

Alain Rumpf
Mass Participation Events
Coordinator

*Cette Commission a été
créée en septembre 2013.*

ADVOCACY
COMMISSION

TRACEY GAUDRY [AUS]
President

Members

Pia Allerslev (DEN)
Tim Blumenthal (USA)
Patrick François (FRA)

Alain Rumpf
Advocacy Coordinator

*Cette Commission a été
créée en septembre 2013.*

Mass Participation Events and Advocacy Commissions

The Cycling for All Commission that operated until 2013 had a very wide remit. This Commission had responsibilities for the mass participation event calendar and environmental initiatives as well as the promotion and development of urban cycling.

Some extremely productive projects, in particular the “UCI Golden Bike” series and the “ReCycling” and “UCI Bike City” labels, were successfully launched under the supervision of this Commission. However, the limited resources allocated to these projects did not allow them to achieve their full potential.

These domains are priorities for the new UCI Management which wishes to develop the practice of cycling in all its forms, whether in competition, for leisure or as a means of transport.

With this in mind, two new Commissions have been established, the Mass Participation Events Commission and the Advocacy Commission.

MASS PARTICIPATION EVENTS COMMISSION

The last 10 years have been notable for an unprecedented global growth in cycling as a sport and leisure activity. The Commission’s mission is to assess the situation and make recommendations for the development of cycle sport outside the Elite sector. By ensuring the promotion of best practice and working with all stakeholders in the sector, the Commission will contribute to positioning the UCI and the National Federations as key players within the domain.

ADVOCACY COMMISSION

The UCI Constitution sets out the mission of developing cycling in all its forms throughout the world. It is the Advocacy Commission’s task to promote the bike as an ecological form of transport and a leisure activity beneficial to health. To this end, it will work with other groups active in this sphere so that those in favour of cycling speak with one voice. The Commission will contribute to making the UCI more relevant to a broader public, from elite athletes to those who commute to work by bike. These different interest groups have identical concerns such as road safety and the development of appropriate infrastructures.



COMMISSION

TRACEY GAUDRY [AUS]
Presidente

Members

Martin Barras (AUS)
Karen Bliss (USA)
Mark Buttermann (GER)
Thibaud Coudriou (FRA)
Thierry Gouvenou (FRA)
Kristy Scrymgeour (AUS)

Riders' representatives:

Katie Compton (USA)
Emma Pooley (GBR)

Andrea Marcellini Mendonça
Women Coordinator

*Cette Commission a été
créée en septembre 2013.*

Women

The first UCI Women's Commission was created in October 2013. This commission was created to work in conjunction with other UCI commissions offering advice on women specific matters, be it policy making or special projects, as well as carrying special project of its own. By the end of the year, most of the members had been appointed and met for the first time, via conference call.

In January 2014, a second conference call was organised to discuss, among other matters, strategy and a substantial investment in TV production for the UCI Women Road World Cup .

On the 16th and 17th of March 2014, the commission met face-to-face for the first time on the occasion of the opening round of the 2014 UCI Women Road World Cup in Hoogerveen, Holland. The meeting counted with the presence of all members except Emma Pooley who was racing in Australia that weekend. Marianne Vos attended as a guest. The commission discussed the following topics:

- Four-year strategy for the development of women in cycling
- Possibilities for working closer with National Federations
- Sharing of best practices from more progressive disciplines in terms of gender balance, such as mountain bike
- Potential reform of the Road Women's Elite calendar – New directions for the Women Road World Cup

A second meeting is foreseen for the second semester of 2014.



COMMISSION

JOSEP BOCHACA [ESP]

President

Members

- Miroslav Janout (CZE)
- Gianni Meraviglia (ITA)
- Michel Rivière (FRA)
- Michael Robb (IRL)

Andrius Buividas
Commissaires Coordinator

Cette Commission a été suspendue en septembre 2013. Une nouvelle formule est à l'étude.

Commissaires

2013 was an active year for commissaires in terms of formation and seminars for different specialisations. A course for Road International Commissaires took place in November in Aigle (Switzerland). After passing a practical assessment, 15 new MTB International Commissaires were added to the list. Additional attention is also being given to the training of National Commissaires.

MANAGEMENT AND DEVELOPMENT OF THE SPORT

SEMINARS/CONTINUING TRAINING

The following seminars and continuing courses were organised in 2013:

- WorldTour Commissaires seminar in January
- Workshop for the Trials secretaries in February
- Seminar for International MTB Commissaires in March
- Seminar for International BMX Commissaires in March
- Seminar for International Cyclo-cross Commissaires in September
- UCI Road Instructors seminar in September
- Seminar for International Indoor Commissaires in December
- A training platform for International Commissaires during the Tour de l'Avenir in August for five International Road Commissaires supported by three UCI instructors.
- International Commissaires training during the “3 days of Aigle” track event in October for six International Track Commissaires supported by three UCI instructors.
- Continuing training of UCI Commissaires under the UCI/SportsQuébec partnership project for 25 International Commissaires at the end of October.



UCI INTERNATIONAL COMMISSAIRES COURSES

International Road Commissaires course in Aigle (Switzerland) in November with 28 participants from 18 countries:

- 15 candidates had practical assessments during MTB events
- 4 candidates had practical assessments during cyclo-cross events
- 8 candidates had practical assessments during BMX events

RELATIONSHIP WITH PARTNERS

National Federations were actively involved in the training of National Commissaires. The following Elite National Commissaires courses were given in 2013:

- 3 Road Elite National Commissaires courses took place in 2013, involving 47 candidates from 26 National Federations. 14 candidates qualified as Road Elite National Commissaires.
- 1 MTB Elite National Commissaires course took place in 2013. One candidate qualified as MTB Elite National Commissaire.

ELITE NATIONAL COMMISSAIRES BY COUNTRIES, OVERALL SITUATION

Version: 12.2013

COUNTRIES	BMX	MTB	ROAD
RSA			1
Total Afrique			1
IND			3
KAZ		1	
KOR			2
VIE			1
Total Asie		1	6
BEL			24
CRO		1	
CYP		4	
CZE			1
DEN			6
ESP		24	39
FIN		1	1
FRA		2	25
GBR			3
HUN		1	
IRL			1

COUNTRIES	BMX	MTB	ROAD
ISR		5	1
ITA			3
NED			5
NOR	2	4	7
POL			1
POR		5	2
ROU			2
RUS			1
SLO			1
SRB		1	1
SVK		1	
SWE	1	2	3
UKR		1	1
Total Europe	3	52	128
AUS			7
Total Océanie			7
ARG			5
BIZ			1
BOL			1
CRC			2
DOM			1
ECU			1
PAN			2
PER			1
PUR			1
URU			1
USA	5		
VEN			1
Total Panaméricain	5		17
TOTAL	8	53	159

ROAD COMMISSAIRES GUIDE

With the objective of reinforcing the training of commissaires and developing their skills, the UCI, in collaboration with experienced instructors, educational specialists and skilled writers has drawn up a new training guide for road commissaires. The guide brings together training documents that were previously published separately (for motorbike commissaries, finish judges, timekeepers, etc.) and has completely revised the information presented. The guide is not only an indispensable resource for training courses for International, National Elite and even National Commissaires, but also serves as a reference for all commissaires. The guide will be regularly updated to take into account developments in the sport.

EQUIPMENT
COMMISSION

BRIAN COOKSON [GBR] (2)
President

Members

Cyril Beaulieu (FRA) (1)
Robbert De Kock (NED) (2)
Carsten Jeppesen (DEN) (2)
Jan-Anders Månson (SWE)
Alex Roussel (FRA)
Randall Schafer (USA) (1)
Martina Schär (SUI) (2)
Martijn Swinkels (NED) (2)
Jean Wauthier (FRA) (1)

Consultant :

Dimitris Katsanis

Johan Kucaba

Equipment Coordinator

(1) Until September 2013

(2) As of September 2013

*Cette Commission s'est
appelée Commission Matériel
et Homologation jusqu'en
septembre 2013, date à laquelle
elle a pris son nom actuel.*

Equipment and approval

The various disciplines within the UCI were able to call upon the expertise and support of the Equipment Commission for any issues of a technical nature. Externally, contact with stakeholders such as manufacturers, National Federations, Commissaires, riders and teams was maintained in a constructive manner and on a regular basis. Appropriate solutions were drawn up and implemented on the ground.

THE ACTIVITIES OF THE EQUIPMENT COMMISSION

2013 was a significant year with regards to equipment. An approval procedure for forks, separate to that for frames, was introduced on 1 January 2013. This procedure gives manufacturers the option to submit forks and frame separately for approval, something that was not previously possible. A new label specifically for forks has been introduced to accompany this new procedure. This will greatly assist commissaires when conducting checks at races.

The approval procedure for frames and forks continued to roll out with success last year. In total, nearly 280 models produced by 80 manufacturers have been approved in all disciplines since 2011.

The Equipment Commission remained vigilant for any technological innovations used in competition throughout the year. The majority of these were subject to prior authorisation by the UCI after a study of the effects of the innovation on performance, impact on competition and consequences for cycle sport. This allowed the introduction of technological innovations to competition to be anticipated and controlled.

The UCI conducted a number of in-competition checks in order to ensure that all riders and teams complied with the technical regulations. Checks were conducted to ensure compliance with the minimum weight for bikes and the absence of any electric motors in the bottom bracket, in particular during the Tour de France. Unannounced checks on the approval of frames and forks were also undertaken. These controls used a 3D scanner to check that the equipment used by the riders in competition conformed to that presented by manufacturers and approved by the UCI. These on-the-spot checks were conducted at a range of events, namely road (including time trial), cyclo-cross and track.

RELATIONS WITH PARTNERS

The last quarter of 2013 was mainly dedicated to preparation for the 2014 season. The off-season is an excellent time to reinforce contacts with our various stakeholders: manufacturers, teams, National Federations, etc. For example, during the training courses for Sport Directors and the seminar for UCI WorldTour Commissaires, information on equipment and changes to the rules was provided and explained in order to ensure that the equipment rules were understood and uniformly applied. Furthermore, various letters were sent out to relevant stakeholders, in particular regarding the new regulations for 2014 on the riders' positions on time trial bikes.

OTHER PROJECTS

Finally, the UCI is currently working on the introduction of a standardised measuring jig which will allow Commissaires to carry out checks on bikes at the start of track and time trial competitions in optimum conditions.





MARKETING AND EVENTS

DIRECTOR'S REPORT

Cycling and its partners have co-existed and interacted for as long as can be remembered. Advertising and partnerships have evolved from the “sandwich” man back in the early days to modern marketing and digital communications, YouTube channels and many other platforms. We're delighted to give you an update on what happened in 2013.

**GERRIT MIDDAG***Marketing and Events Director*

WORLD CUPS AND SERIES



2012-2013 UCI CYCLO-CROSS WORLD CUP

Another captivating UCI Cyclo-cross World Cup season drew to a close and television figures show that this series was as popular as ever.

The Belgian public television company VRT released viewing figures for all seven rounds of the 2012-2013 UCI Cyclo-cross World Cup. At each event, the Elite Men's race attracted more than half of the country's total television viewers at that particular time. The rounds that proved the most popular with TV viewers were Koksijde (Belgium) on November 24th which attracted 62.3% of the market share during the live broadcast of the Elite Men's race. This was followed by Rome on January 6th (61.09%) and Heusden-Zolder on December 26th (58.46%). VRT's statistics show that the most popular round of the UCI Cyclo-cross World Cup in terms of numbers of viewers was Rome, with 885,885 people tuning into the live broadcast of the Elite Men's race. This was followed by the final round in Hoogerheide (862,508) and the fifth round in Namur (786,892).

As well as the live coverage and highlights programmes of both men's and women's racing on VRT, the cyclo-cross World Cup action was also broadcast live on Ceska Televize.

Regarding sponsors and partners, Shimano and Beko were present at all events of the World Cup. Telenet and Nilfisk also engaged with these events on a territory by territory basis. We are very happy to confirm the renewal of the Beko- Golazo Contract for another three seasons.



UCI MOUNTAIN BIKE WORLD CUP PRESENTED BY SHIMANO

To start the season off, the organisers of the different rounds of the 2013 UCI Mountain Bike World Cup presented by Shimano and the UCI World Championships shared ideas and exchanged information during a seminar held in Geneva, Switzerland, in February. They were joined by World Cup presenting sponsor Shimano, as well as television production company and exclusive web broadcaster Red Bull Media House. The attendees discussed different aspects of the World Cup, not only from a sporting point of view but also with regards to general organisation, marketing and television coverage.

A solid TV Coverage:

In consultation with our partner Red Bull Media House, TV production continues to improve: number of cameras on the increase, use of special cameras, specialised technical productions etc. All these efforts have been successful, as demonstrated by the growing interest of major TV channels such as Canal+, ZDF, SVT, SRG, Ceska Televise, Universal Sport, ESPN Brazil, Eurosport Asia Pacific, SBS Australia, Rogers Sportsnet Canada.

For the second time, Red Bull Media House offered live coverage of all events on its website, available free from all over the world: www.redbull.com/BIKE

Highlights of 2013 season:

- New: an overall UCI MTB ranking and leader's jersey for Cross-country Eliminator (XCE)
- Sporting challenge: Elite events full of suspense, surprises, new developments and the emergence of new pilots.



TRACK CYCLING WORLD CUP

The season suffered from post Olympic year syndrome and the 3rd leg in Guadalajara was secured at a very late stage.

Samsung, title sponsor partner of the series over the past seasons, ended its relationship with the UCI due to a reorientation after the London Olympic Games which saw it end its engagement with track cycling and several other Olympic sports.



BMX SX

The series was managed and marketed by GSX Inc. for the third year. In 2013 the BMX (SX) events went all over the world, proving the discipline's global existence.

As far as funding is concerned, the organisation still depends mainly on track building revenues. Finance from sponsorship is hard to find.



UWCT – UCI WORLD CYCLING TOUR

This series continued to grow. Qualifying rounds were organised all over the world, and the very well organised Final in Trento was a huge success:

- 38 nations
- 1,600 participants
- great hotel/restaurants and facilities
- perfect weather conditions
- impressive opening ceremony

- good tourism interest for accompanying persons
- live TV-coverage and huge media interest. As always some points could be improved, for example certain security aspects and timing.

WORLD CHAMPIONSHIPS



UCI CYCLO-CROSS WORLD CHAMPIONSHIPS
A first for the USA!

The city of Louisville (USA) demonstrated that international cyclo-cross racing is in no way the exclusive domain of European countries. In a spectacular and exciting edition of the World Championships, the world's top specialists in the discipline gave their all on the Eva Bandman Park as they battled for the coveted rainbow jersey.

Flood warnings had forced a hasty rescheduling of the Sunday Elite races to Saturday, giving spectators a rare opportunity to see all four championship events in one day. And they certainly made the most of it! A crowd in excess of 9,000 roared their support for the stars, many of whom were making their first appearance in the United States.

New partners on board, existing partners continue their support

The Louisville event received extra support in the way of a partnership with AFAS Software in Belgium. The software company came on board one month before the event with financial backing in return for significant visibility along the course. It was a fitting partnership in that the software company's principal markets are Belgium and the Netherlands, nations which have a strong cyclo-cross tradition.

More support was received from Belgium for the Cyclo-cross World Championships in the form of the telecommunications sponsor, Telenet, providers of cable television, high speed internet and telecom services.

These two new partners for the Louisville event joined existing long-term partners Santini and Shimano. The latter has just extended its collaboration with the UCI for another four years (2013 – 2016).

Watching the UCI Cyclo-Cross World Championships from afar

Held outside of Europe for the first time, the UCI Cyclo-cross World Championships were too far away for most of the northern hemisphere supporters to watch in person. However hundreds of thousands of fans watched the action live on television.

The Elite Men's race on Belgian TV channel VRT took an incredible 58.7% of the country's market share. More than 1,446,000 televisions in Belgium were tuned in to the Cyclo-cross World Championships as Sven Nys and Klaas Van-tornout took gold and silver for their country.

Dutch rider Lars van de Haar also captured the imagination of his country's fans as he rode through for the bronze medal. The Dutch channel NOS 1 took nearly 20% of the market share during the Elite Men's race.

YouTube coverage

Meanwhile, the 2013 UCI Cyclo-cross World Championships were a major hit on the UCI YouTube channel. These were the first UCI World Championships to be broadcast live and free of charge, and fans made the most of this new service

Elite Men's race:

- Almost 200,000 views of the live broadcast and full replay

All racing:

- 3,733,242 video views
- highest peak of 25,092 people tuned in at the same time



UCI BMX WORLD CHAMPIONSHIPS

Auckland, New Zealand, hosted the UCI BMX World Championships for the first time on an indoor track at the Vector Arena. As agreed between the UCI and the Organising Committee, the schedule was extended by an extra day (Wednesday 24th to Sunday 28th July) to accommodate all the Challenge and Elite Classes.

175 Elite pilots and over 2,000 challenge riders took part in the event (both standard and cruiser).

Facts and Figures:

- 5 competition days
- Over 2,000 competitors
- 36 countries represented
- 41 commissaires
- 882 accreditations delivered
- 107 accreditations radio/ television/ media
- 5 TV journalists
- 7 interpreters

The Championships were a popular success. However the indoor venue was only just spacious enough to accommodate both the new 5m and 8m format: a point to pay attention to in the future.

We are delighted to announce that GoPro came on board as a partner for 3 years and amongst other events they will be present at the UCI BMX Worlds!

TV Broadcast:

- 14 countries
- 106 h of broadcasting time
- 3.09 mo of cumulated audience:
- 25 Live broadcasts
- 0.11 mo of cumulated live audience:

The cumulated audience and the broadcasting time are both on the up compared to 2012 – respectively by 14% and 52%.



TRACK CYCLING WORLD CHAMPIONSHIPS

The 2013 UCI Track Cycling World Championships were held in Minsk, Belarus, from February 20th to 24th.

The audiences were good in Europe, especially in Great Britain and in the Pacific area. However as anticipated, for this post Olympic year, the TV audiences were lower than those of 2012. In total, 205 programmes were broadcast for a cumulative audience of 102,77 million viewers.

Here are the key figures from Repucom (with Eurodata TV):

- 102,77 million viewers (cumulated audience)
- 205 programmes produced
- 143h 06min 36s of programmes broadcast
- 94,8% of programmes produced were broadcast
- 29 TV channels broadcast the event.



ROAD WORLD CHAMPIONSHIPS

Tuscany was the backdrop for the 2013 UCI Road World Championships. Never before had this region of Italy, so steeped in cycling tradition, hosted the World Championships.

2013 was a very special World Championships from a logistical perspective.

For a World Championships to have crossed the heart of Florence was indeed exceptional. In a city which attracts over 10 million visitors a year, management of the road closures and diversions was indeed a challenge. The global images produced were spectacular.

From a racing and race security perspective, as anticipated, there were no real issues and only positive comments were received from teams, Federations and riders.

To host an event of this scale required a huge amount of work. La Regione Toscana, Authorities, the Organising Committee, Italian Cycling Federation, volunteers and all those involved are to be congratulated on the delivery of a truly spectacular World Championships.

La Regione Toscana showcased its region with the collaboration of the cities of Lucca, Montecatini Terme, Pistoia and Firenze.

Unprecedented level of TV coverage

The number of license holders as well as broadcast visibility was higher than for any previous event. Overall, the event was broadcast across Europe, North and South America, Africa, the Middle East, Asia and Australia. We have licensed international media rights for the event to around 30 television networks, increasing exposure through both free and pay TV coverage. In addition, the Championships were shown in new territories for the first time including the Middle East (Al Jazeera), Israel (Charlton) and South America (Direct TV). In established markets, the successful rights distribution increased the opportunity for fans and viewers to access the coverage from a more extensive range of channel options. For example in France, the event was with both BeIN Sport and France TV. Across Scandinavia and the Baltics, the Viasat Group broadcast on its free and pay platforms. UCI's new agreement with Infront was a success, and the Road World Championships enjoyed its best ever TV broadcast uptake. 7 visiting broadcasters with studios were present at the finish.

TV Broadcast uptake				
Australia	Columbia	Italy	Poland	Sweden
Austria	Czech Republic	Middle East	Slovakia	Switzerland
Belgium	Denmark	Japan	Slovenia	UK
Brazil	France	Netherlands	South Africa	USA
Canada	Hungary	Norway	Spain	
China	Israel	Pan Asian	South America	

Number of Reporting Countries	Broadcasting Time (hh:mm:ss)	Cumulated Audience (million)	Number of Live Broadcasts	Cumulated Live Audience (million)
30	1 211:40:58	181,94	374	17,55



UCI MTB MARATHON WORLD CHAMPIONSHIPS

The green mountains of Tyrol were a wonderful playground for around 400 women and men who came to ride with the best specialists of the discipline. The Elite Women competed over 85km (3700 m ascent) and the Elite Men tackled a 94 km course (4400 m ascent). The other participants could choose a course to suit their age and level: light (15km), medium (35 or 50 km), extreme (60km) or ultra (94km). The World Championships were open to all rider who qualified to a series of events held all over the World (South Africa, Costa Rica, France, Italy...) so many different countries and continents represented at Kirchberg.



UCI MTB & TRIALS WORLD CHAMPIONSHIPS

Mountain Bike: Four-cross had its own UCI World Championships for the first time in 2013. The awarding of the UCI Four-cross World Championships to Leogang, meant that the 2013 UCI Mountain Bike & Trials World Championships took place on two different continents and on two different dates.

While the cross-country, downhill, eliminator and trials specialists were battling it out for the world titles in Pietermaritzburg (RSA) from August 26th to September 1st, the world's best four-cross riders received their rainbow jerseys in Leogang (AUT) three weeks later. The 2013 UCI Four-Cross Championships were held in conjunction with the downhill final of the 2013 UCI Mountain Bike World Cup. The extra expenses for the organiser of building a four-cross track, together with the very tight competition schedule since the introduction of the eliminator racing, were the main reasons behind separating out the four-cross worlds.



PARTNERSHIPS

TV

In September 2012, a new agreement was found with Infront Sports & Media and since then the coverage of the UCI World Championships has taken on a whole new and exciting dimension.




NHK
NHK Global Media Services continues to promote cycling in Japan

The promotion of cycling in Japan continues with the extension of a long-term cooperation between the UCI and NHK Global Media Services.

Under the latest agreement, NHK Global Media Services has exclusive rights to broadcast the UCI Road World Championships, the UCI Track Cycling World Championships and the UCI Track Cycling World Cup in Japan in 2013 and 2014.

For the first time ever, Japanese television viewers had the opportunity to watch the UCI Track Cycling World Championships live on the Speed Channel as the action unfolded in Minsk. The live broadcasts were complemented by UCI edited highlights magazines and news programmes.



GOPRO
As UCI official sponsor, GoPro supports the UCI Mountain Bike World Cup, the UCI Mountain Bike & Trials World Championships and the UCI BMX World Championships. GoPro, a brand of high-definition personal cameras, offers a unique high-definition perspective to the events and will provide footage of our events for three years (2013 – 2015). GoPro cameras are also provided to riders to capture the ongoing action.

PROJECTS



ECO CYCLO PATROL FOR GREEN CYCLING EVENTS

Green-clad figures can be seen amidst the peloton at an ever increasing number of Cycling for All (Cycloport / Granfondo) events. They are part of the ECO CYCLO Programme which aims to encourage cyclists and event organisers to adopt environmentally friendly practices.

Founded in France in 2006, the ECO CYCLO Programme has now joined forces with the UCI's ReCycling Programme. This collaboration means the programme will now expand, giving events all round the world the opportunity to join.

The easily recognisable “Eco Cyclo Patrol” group of volunteer cyclists participate in targeted events with the mission of assisting and counselling their fellow cyclists to adopt a responsible attitude to the environment, for example by avoiding throwing food wrappers and drink bottles into the nature. Event organisers are also encouraged to join the green movement by following a number of measures, including the provision of recycling bins at the start, during and after the race.

The aim: to create a clean and responsible image of the cycling community.

UCI DOWNLOAD CENTRE

Set up to respond to the needs of our stakeholders, the new UCI Download Centre now allows TV Channels and producers to download videos of UCI World Championships and UCI World Cups in all disciplines.

The self-service, entirely digital download centre is accurate and fast due to its search engine. As well as video clips, the database includes pictures, texts, technical information and contacts. In addition to the latest UCI Events, 130 hours from our archives are available: highlights of UCI World Championships and UCI World Cups since 1993.

NEW TRENDS

- A contract signed with YouTube / Google at the end of 2012 now ensures that all UCI properties will be available on the internet;
- Our contract with online cycling videos, Sufferfest generated significant revenues thanks to the revenue share contract in place. The relationship is blossoming and new initiatives will be developed around the Women's World Cup and the World Cycling Centre.
- Our relationship with long-term partners, Shimano, Tissot, Santini and Mapei were further strengthened thanks to the development of new marketing and advertising concepts trialled at UCI events.
- A number of pro-bono deals benefitting the WCC and its athletes were also extended and signed with various partners.





SÉBASTIEN GILLOT
Chef de la Communication

COMMUNICATION

As we take stock of the performance of the Communication Service in 2013, this is a good time to remind ourselves of the special circumstances of the period. First of all, the Communication Director Enrico Carpani resigned his post in March and was not replaced. Subsequently, the Communication Manager, Devra Pitt-Gétaz, left the Service in December.

In the months leading up to the Congress (in September), part of the Service's activities were dedicated to Pat McQuaid's presidential re-election campaign, while the weeks following the arrival of Brian Cookson as UCI President were a transition phase for the Service (pending restructuring). Despite this, the high levels of service expected by the President's Office, Management and various Departments continued to be delivered (in particular the UCI website was updated daily and a wide range of texts and publications were produced). The staff of the Communication Service must be heartily thanked for their dedicated efforts during these complicated times.

There follows a summary of the Service's main activities.

DIGITAL PLATFORMS

The UCI's YouTube channel continued to grow at a steady rate: the number of views increased to over half a million each quarter and the number of subscribers tripled in the first half of the year. By the end of 2013 the channel had 68,000 subscribers. Furthermore, the UCI had 85,000 Twitter followers. On average the UCI Twitter feed gained 200 new followers a day – more than double the rate of increase of the previous year. These figures mean that the UCI is one of the most followed international sports federations on this platform. The improvements scheduled for the second half of 2013 and first half of 2014 were put on hold as the new Management team took time to reflect on the UCI's digital strategy, a central element of its new communication approach, to ensure its incorporation in the global strategic plan.

GOING PAPERLESS AND DIGITAL PUBLICATION

In respect of the UCI's strategy to embrace paperless publication, the majority of output has been simplified in line with a move towards the modernisation, harmonisation and optimisation of document usage. The 2012 UCI Annual Report is a good example of this trend. The number of printed copies was considerably reduced while at the same time an interactive online version was developed. This policy, which also allows significant economies to be made and avoids the unnecessary consumption of resources, will be continued.

RESTORING AND MANAGING REPUTATION

Opportunities for improved communication have arisen from the great media interest in public affairs. Action was taken in the second quarter of the year to guarantee media representatives transparent and reliable access to information. The UCI Communication Service introduced a system that was operational 24/7 to manage strategic public issues of topical interest. Improvements were made to the publication of structural and hierarchical information on the UCI website.

COVERAGE OF UCI EVENTS

The main UCI events (UCI WorldTour, World Cups and World Championships) received major coverage. Articles – accompanied by photos – reporting these events were written, published and posted on the UCI website in the two official languages as soon as possible and in principle within three hours of the race finish. Images and/or text are also published on social media (in particular YouTube and Twitter), generally in an even shorter timescale. The UCI's position as the reference resource for information on races, rankings and other data of this type was consolidated and a positive continuous flow of information to our stakeholders was maintained (in particular the media and general public).

RESTRUCTURING THE SERVICE

The Communication Department entered a phase of radical restructuring at the end of 2013. The arrival of Julien Stauffer as a consultant at this time was the first step in a series of appointments. At the close of the year on 31 December, the UCI was in the process of recruiting a new Head of Communication (ultimately hired on a full-time basis on 1 May 2014). Plans were also in place to take on a digital and social media coordinator, a graphic designer and an assistant, with a view to reinforcing the Service such that it could meet the expectations of the new UCI President and Management.





NICOLAS VALTICOS

Chef du Service Juridique

LEGAL SERVICE

The Legal Service of an International Federation contributes to the efficient functioning of the organisation's various departments. The Service is generally responsible for identifying any risks that the organisation may encounter and to reduce these if necessary. The Legal Service also provides regular legal advice, both internally and externally.

CONSTITUTION AND REGULATIONS

The mission of the Legal Service is to define an appropriate legal framework for the UCI. To do this, it drafts, updates and assists with the interpretation of the UCI Constitution and Regulations.

CONTRACTS

An important domain for the Legal Service is writing and revising contracts, whether concerning events organised by the UCI, sponsorship or relations with various external consultants.

INTELLECTUAL PROPERTY

The Legal Service also protects the UCI's brands and logos (e.g. rainbow bands, UCI WorldTour). This involves the registration and monitoring of the UCI's brands in several countries.

NATIONAL FEDERATIONS

The Legal Service has examined the Constitutions of several National Federations and offered a range of advice and assistance to a number of these federations.

CHANGES OF NATIONALITY

The Legal Service also received a significant number of change of nationality requests. These were processed in accordance with the UCI rules applicable to the subject. Moreover, the Legal Service has been tasked with drawing up plans for a change of the legal provisions, in particular to relax the conditions that apply to a change of nationality.

BANK GUARANTEES

In terms of bank guarantees, cases from 2007 to 2013 have been monitored and managed by the Legal Service. Of these cases, five have been concluded while 11 are ongoing.

LITIGATION

The Legal Service was confronted by a certain number of cases of litigation in a wide range of domains.

COMMISSIONS

In parallel with its day-to-day activities, the Legal Service assisted the Licence Commission in awarding UCI WorldTour licences, aided the Disciplinary Commission and helped the Ethics Commission, the administration of which is now conducted externally. The Legal Service also acted as the administration service for the Arbitral Board which dealt with four cases in 2013.

GENERAL SECRETARIAT

The Legal Service drew up the minutes of the Congress as well as the minutes of Management Committee and Professional Cycling Council meetings. The Service also drafted and reviewed the operating reports of various entities. Finally, it updated the Commercial Register of the UCI and other entities.

ANTI-DOPING

The Legal Service underwent a significant change at the end of 2013 when it relinquished responsibility for the management of anti-doping matters. This function is now conducted by the new UCI Legal Anti-Doping Service, in accordance with commitments made by the incoming UCI President





MAUD PAGGY
Senior Manager RH

HUMAN RESOURCES

The HR Department offered its expertise and support to the General Management and the various Departments and Services of the UCI throughout the year.

PRIORITIES AND ACTIVITIES

- Ensuring the development and maintenance of a good organisational culture,
- Allowing managers to develop,
- Mobilising and motivating employees,
- Improving the efficiency of HR management processes,
- Contributing to the efficiency of the management of staff and teams,
- Controlling the payroll.

The UCI's personnel are its greatest asset. As a result, the UCI's human resources policy pursues the consistent objective of securing the services of a workforce that is competent, motivated and efficient. This must be achieved at a salary cost that is compatible with the organisation's economic objectives against the background of an organisational culture that facilitates the achievement of its missions.

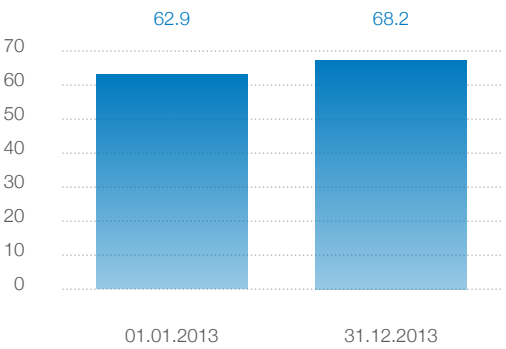
STAFF NUMBERS INCREASE SLIGHTLY

The UCI workforce grew slightly over 2013; 12 people joined the organisation while there were 8 departures.

2013	Men	Women	Total
Resignations/redundancies	6	2	8
Staff taken on	8	4	12

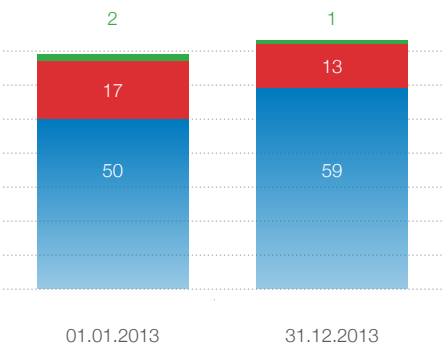
ÉVOLUTION DES ÉQUIVALENTS PLEIN TEMPS

● EMPLOYEES



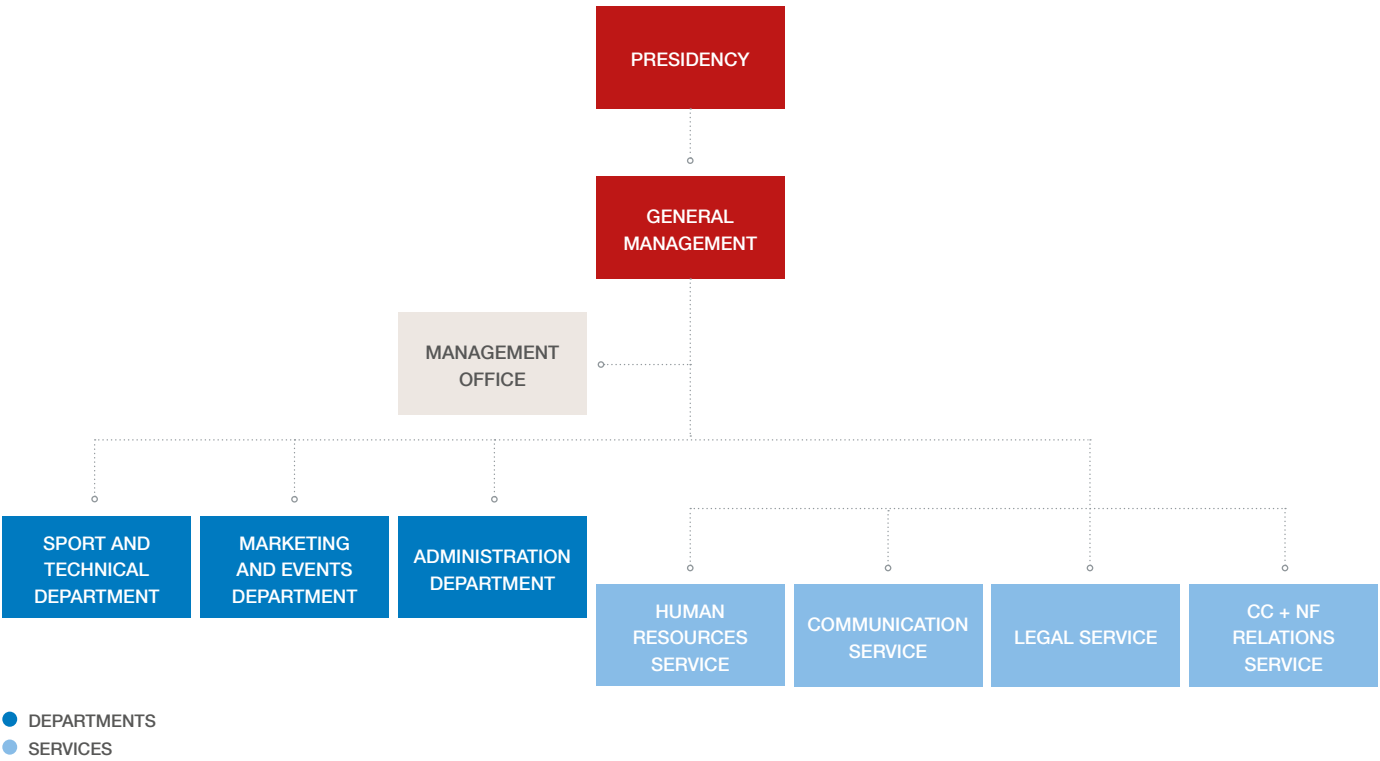
ÉVOLUTION DE L'EFFECTIF EN 2013 (NOMBRE DE COLLABORATEURS)

● FULL-TIME EMPLOYEES (100%)
● PART-TIME EMPLOYEES
● TRAINEES

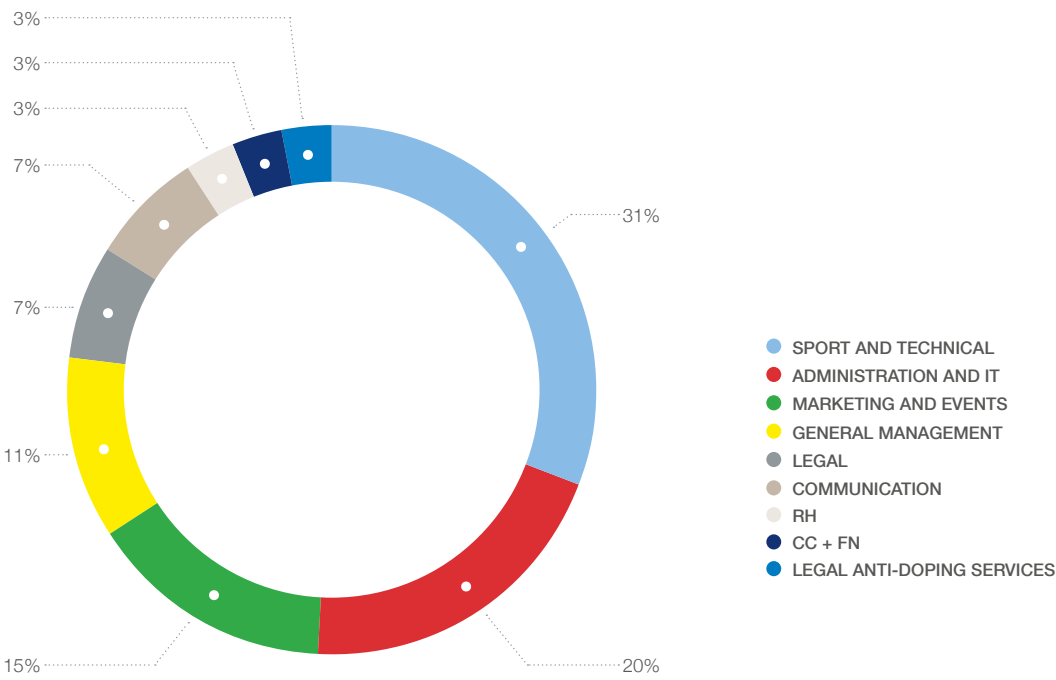


STRUCTURE OF UCI DEPARTMENTS AND SERVICES

The Administration of the UCI is the responsibility of the General Director who, under the President's authority, carries out management tasks with the assistance of the Directors of the Sport and Technical, Marketing and Events and Administration Departments. The Human Resources, Communication, Legal and International Relations Services afford their support to the various Departments.







DISTRIBUTION OF EMPLOYEES BY DEPARTMENT/SERVICE



UCI HUMAN RESOURCES AT 31.12.2013

One of the UCI's main strengths is to be able to count on motivated, dedicated staff who are highly skilled and possess exceptional integrity. The breakdown of staff statistics illustrates an equitable geographical distribution and a good balance between the sexes. The UCI, as an international organisation, respects the diversity of its personnel. At present, 51% of posts are occupied by women, 17 nationalities are represented and the average employee age is 37.

17 NATIONALITIES REPRESENTED

 Australia	 France	 The Netherlands	 United Kingdom
 Austria	 Allemagne	 New Zealand	 United States
 Belgium	 Italy	 Portugal	
 Brazil	 Lithuania	 Spain	
 Canada	 Morocco	 Switzerland	





MEDICAL COMMISSION

The Medical Commission's role is to advise the UCI Management Committee on all medical aspects related to cycling and to provide recommendations.

The Commission is in charge of establishing the UCI Medical Rules which cover different aspects in the field of prevention and protection of the athletes' health.

Other activities of the Commission include:

- cooperation with all UCI Commissions concerning medical matters
- acting as Medical Delegates at UCI World Championships
- keeping coaches and team doctors informed about medical topics
- assisting the Anti-Doping Commission in developing anti-doping educational programmes.

ACTIVITY REPORT

Following the death of the former Chairman of the Medical Commission at the end of 2012, no meetings were held during the year 2013.

The Commission has nevertheless worked in order to produce new Medical Rules which will have to replace Chapter 13 of UCI Regulations.

In October 2013 the new Medical Commission was appointed, chaired by UCI Vice-President Dr Mohamed Wagih Azzam.

In a meeting held in Hoogerheide on 1.2.2014, Dr Azzam expressed his view on the activities that the Medical Commission will have to develop during its 4-year mandate:

- Finalise the medical regulations so that they can be implemented from January 2015
- Educate the National Federations' doctors. Seminars should be held and a UCI Medical Guide produced
- Introduce pre-participation screening for juniors and women categories
- Implement surveys on injuries and illnesses at major events.

The first meeting of the Medical Commission will take place in Aigle on June 10th and 11th. Dr Azzam will report on this.

COMMISSION

**MOHAMED WAGIH
AZZAM** [EGY]
President

Members

Katharina Grimm (GER)
Artur Lopes (POR)
Armand Mégret (FRA)
Olaf Schumacher (GER)

Mario Zorzoli
Medical Coordinator

COMMISSION



Members
Chris Jarvis (GBR)
Nikita O. Kamaev (RUS)
Marjolaine Viret (SUI)

Dr Francesca Rossi (1)
Dominique Leroux (2)
Anti-Doping Coordinator

(1) *Until September 2013*
(2) *As of October 2013*

THE ANTI-DOPING COMMISSION AND LEGAL ANTI-DOPING SERVICES

Following on from the reform of anti-doping at the UCI, launched at the end of 2012 and catalysed by the new UCI Presidency after the September 2013 elections, the Anti-Doping Commission’s past year has been placed under the signs of reflexion, introspection and renewal.

In the scope of the UCI Stakeholders Consultation: “A Bright Future for Cycling”, which took place at the beginning of 2013, the Anti-Doping Commission, which then comprised of its President, Dr George Ruijsch Van Dugteren and members Dr Peter Hemmersbach and Dr Chris Jarvis, participated in the working group discussions on anti-doping.

After the election of the new UCI President in September, the Anti-Doping Commission was reshuffled and has since then been chaired by Mr. Peder Pedersen (DEN), member of the UCI Management Committee since 2005, former Olympian and Track World Champion. The members are Ms Marjolaine Viret (CH), attorney-at-law specialising in sports and life science, and PhD candidate; Dr Chris Jarvis, medical advisor for British Cycling; Mr Nikita O. Kamaev, Executive Director of the Russian Anti-Doping Organisation RUSADA.

In light of the UCI President’s manifesto and its principles of independency and transparency, the Anti-Doping Commission is called upon to play a crucial role in the reform of anti-doping.

Accordingly, immediately after the reshuffle the Anti-Doping Commission reviewed its role and attributions as set out in the Internal Regulations on Anti-Doping Proceedings and in its updated Terms of Reference.

Furthermore, as member of the Anti-Doping Policy Board, the Anti-Doping Commission President has already been engaged in key executive discussions on anti-doping proceedings.

The Anti-Doping Commission will delve into the reform during its first meeting scheduled for early 2014. The goals set by the new UCI Presidency combined with the UCI’s implementation of the 2015 World Anti-Doping Code, which has to be completed by the end of 2014, means the Anti-Doping Commission will have a busy and positive schedule in the upcoming year.

LEGAL ANTI-DOPING SERVICES

An in-depth reform of the UCI’s anti-doping procedures began immediately after the election of Brian Cookson as UCI President on 27 September 2013. The creation of the Legal Anti-Doping Services in October 2013 was a direct implementation of the first pledge in Mr. Cookson’s manifesto to “revolutionise our approach to anti-doping” in order to restore the UCI’s credibility.

In parallel, the enactment of the Internal Regulations on Anti-Doping Proceedings (Internal Regulations), approved by the UCI Executive Board in November 2013, precisely define the Legal Anti-Doping Services’ responsibilities. Accordingly, the Internal Regulations set up the following key changes: the Legal Anti-Doping Services carry out their activities independently from UCI Management and Presidency, and the decision-making process with regards to anti-doping proceedings is externalised. Abiding by these strict guidelines, the Legal Anti-Doping Services principally handle anti-doping rule violations proceedings and advise on the legal issues related to anti-doping matters.

LEGAL ANTI-DOPING SERVICES – ROLE AND RESPONSIBILITIES

The Legal Anti-Doping Services are in charge of the following:

- Pursuing the results management of anti-doping rule violations, which have been processed and initially reviewed by the Cycling Anti-Doping Foundation (CADF)
- Assessing the license-holder’s explanation and evidence regarding his anti-doping rule violation in order to propose an acceptance of sanction
- Initiating disciplinary procedures before the relevant National Federation hearing body as well as advising during the proceedings
- Liaising with National Anti-Doping Organisations (NADOs) and World Anti-Doping Agency on anti-doping rule violations and other related matters
- Negotiating collaboration agreements with NADOs along with the CADF and the UCI Legal Department
- Managing whereabouts failures
- Advising on the legal issues arising from anti-doping matters
- Collaborating with the UCI external legal counsel, including for appeals brought before the Court of Arbitration for Sport (CAS).

INTERNAL REGULATIONS: PRINCIPLES, DECISION-MAKING PROCESS AND INTERACTIONS

Since the change of UCI Presidency and the enactment of the Internal Regulations, the flow of information with respect to anti-doping matters is strictly limited and the Legal Anti-Doping Services’ interactions with the other UCI Services are thus delimited to ensure non-interference.

Previously, the legal management of doping cases was conducted by the UCI Legal Service. The framework laid down by the Internal Regulations now prescribes the externalisation of the decision-making process for anti-doping proceedings. Accordingly, the Legal Anti-Doping Services shall consult an external legal counsel to obtain approval for each key stage during the procedure. This is the Lévy-Kaufmann-Kohler practice in Geneva, which also handles the appeals lodged with the CAS on behalf of the UCI.

The Internal Regulations further stipulate that in the event of the Legal Anti-Doping Services and the external legal counsel case disagreeing on how to handle a matter or if a question of principle arises, the issue must be referred to the UCI Anti-Doping Policy Board for a determination. This body is comprised of the President of the UCI Anti-Doping Commission, Mr Peder Pedersen, a representative of the external legal counsel and the UCI General Director, Mr Martin Gibbs. Another new safeguard in the Internal Regulations to ensure equal treatment and to avoid conflict of interests is the anonymity principle, which entails the concealment of the incriminated individual’s identity when cases are referred to the external legal counsel and the Anti-Doping Policy Board.

WAY FORWARD: INADO AUDIT

In early November 2013, the International Group for National Anti-Doping Organizations (INADO) was mandated by the UCI to audit the current UCI anti-doping programme. INADO was asked to assess the programme’s ongoing suitability, effectiveness and its fitness-for-purpose, and to make recommendations for improvements. The Legal Anti-Doping Services’ procedures were hence scrutinized by experts from other leading anti-doping organisations at the end of 2013. We are looking forward to welcoming these experts for their field audit early 2014. During such an exercise, the Legal Anti-Doping Services’ files and practices will be reviewed. The Legal Anti-Doping Services are committed to following INADO’s recommendations, which are expected 31 January 2014.

CYCLING ANTI-DOPING FOUNDATION (CADF)

DIRECTOR'S REPORT

The CADF (Cycling Anti-Doping Foundation) is an independent Foundation registered in Switzerland and acting in compliance with Swiss law, the WADA code and UCI rules.

CADF is delegated by the Union Cycliste Internationale (UCI) to manage anti-doping activities on behalf of the UCI. These activities include: risk assessment, management of the Registered Testing Pool (RTP), selection of races to be tested, testing strategy and planning, sample collection (urine and blood), Biological Passport Programme (haematological and steroidal), results management (initial review) and administrative support for the management of Therapeutic Use Exemptions (TUE).

CADF IS ALSO INVOLVED IN THE EDUCATION OF RIDERS CONCERNING ANTI-DOPING ACTIVITIES.

2013 was an important year for the Foundation. Two main facts can be recorded:

- In March 2013, the CADF obtained the 9001:2008 ISO certification.
- In September 2013 the process of independence of the CADF from the UCI, started in 2010, was completed. In particular, a new Foundation Board was appointed, made up of people with no links to the UCI.

However in terms of CADF governance, the composition of the Funding Committee, representing the CADF stakeholders, remains unchanged. The major funders are always the teams with 71% (Professional and Professional Continental Teams), followed by the UCI (13%), organisers (12%) and riders (4%). In 2013 they provided CADF with CHF 6,656,000 which enabled the CADF to take more than 14,000 samples (blood and urine, in and out of competition). The biological passport programme remains the most important activity managed by the Foundation.



FRANCESCA ROSSI

*Directrice de la Fondation
Antidopage du Cyclisme*



CONSEIL DE FONDATION

PAT MCQUAID [IRL] * [1]
President

BRIAN COOKSON [GBR] * [2]
President

Vice-Presidents

Agostino Omini * (ITA) (1)
Rocco Cattaneo (SUI) * (3)
David Lappartient (FRA) * (3)

Members

Mohamed Wagih Azzam (EGY) (2)
Frédéric Borloz (SUI) *
Raymond Bron (SUI) *
Richard Chassot (SUI) (1)
Tom Van Damme (BEL) (2)
Jacky Delapierre (SUI)
Gilbert Felli (SUI)
Martin Gibbs (GBR) * (2)
Vladimir Holecek (CZE)
Christophe Hubschmid * (SUI) (1)
Nicolas Imhof (SUI) *
Patrice Iseli (SUI)
Grégoire Jirillo (SUI) * (2)
Artur Lopes (POR)
Frédéric Magné (FRA) * (2)
Christine Meylan (SUI)
Gaby Micheloud * (SUI) (1)
Markus Pfisterer (SUI) (2)
Stéphane Rainard (FRA) * (2)
Renato Di Rocco (ITA) (2)
Alain Siegrist (SUI) * (2)
Nicolas Valticos (SUI) * (2)
Philippe Verbiest (BEL) (1)
Jean Wauthier (BEL) (1)

* **Egalement Membre du Comité Exécutif**

(1) Until December 2013

(2) As of December 2013

(3) Membre jusqu'en décembre 2013, puis Vice-président depuis cette date

WORLD CYCLING CENTRE (WCC)

DIRECTOR'S REPORT

The World Cycling Centre, based in Aigle (Switzerland), is a unique location that gathers together a wide range of individuals to work on many different tasks.

OUR MISSION

The WCC has the following roles:

- Coaching, educating and developing athletes from all around the world in partnership with National Federations.
- Professionalising careers in cycling by offering training and examinations. This contributes to developing cycling across all five continents and improving the skills of those involved in our sport.
- Housing the UCI headquarters. The WCC is thus an intermediary of the UCI's strategy.
- Welcoming the rising stars of all sports and promoting exchanges. The WCC makes its state-of-the-art facilities available to National Federations and local associations, for cycling as well as many other sports.
- Providing accessible facilities to a broad sector of society. The WCC is open to companies, educational establishments and local associations that want to try track cycling or make use of the Centre's facilities for conferences, meetings, shows, receptions, etc.

All of these activities and missions contribute to communicating the essential values of the UCI: well-being, effort and fair play.

OUR STRATEGY

Our strategy takes the following approaches:

- The globalisation of cycling – we want to make cycling an even more unifying and universal sport around the world.
- Openness to all – the WCC must reflect this vision by welcoming in a wide range of people throughout the year, whether from the world of cycling or other sectors of society.
- Quality – professionalising all aspects of cycling is a necessity, from athletes to support personnel.



FRÉDÉRIC MAGNÉ
Director of the World Cycling Centre

WCC ATHLETE TRAINING ACTIVITIES

ATHLETES

Year	Track	Road	Young Athletes Road	BMX	Cyclo-cross	Total
2012	25	18	10	24	22	99
2013	33	22	6	18	20	99

2013 TRACK

Number of athletes	AFR	AME	ASI	EUR	OCE	Total
	0	20	11	2	0	33

The 33 trainees took part in a wide range of events. The performances of the following athletes stood out in particular:

- Nicolas Navarro (ARG)
- Marco Franchetti (ARG)
- Kacio Fonseca Da Silva Freitas (BRA)
- Dieferson Borges (BRA)
- Flavio Cipriano (BRA)
- Shuang Guo (CHN)
- Jinjie Gong (CHN)
- Song Gao (CHN)
- Eoin Mullen (IRL).

2013 ROAD

Number of athletes	AFR	AME	ASI	EUR	OCE	Total
	15	2	3	2	0	22

The 22 trainees achieved some excellent results, in particular performances by:

- Adil Barbari (ALG)
- Faycal Hamza (ALG)
- Piter Campero (BOL)
- Isiaka Cisse (CIV)
- Merhawi Kudus (ERI), 15th in World Championships, Tuscany, ITA
- Mikko Paajanen (FIN)
- Tomohiro Kinoshita (JPN)
- Ulises Castillo (MEX)
- Till Drobisch (NAM)
- Sarawut Sirironnachai (THA).

2013 ROAD JUNIOR

Number of athletes	AFR	AME	ASI	EUR	OCE	Total
	2	2	1	1	0	6

Among these six Juniors, the following performances stood out:

- German Tivani Perez (ARG), 1st in Prix Roth Echafaudages Juniors in Lausanne, 6th in Giron du Rhône Aigle-Corbeyrier, 9th in GP Rüebliland in Aarburg, 8th in Prix de Chavannes sur Reyssouze.
- Cristian Pita (ECU), 2nd in Prix Roth Echafaudages Juniors in Lausanne, 4th in Giron du Rhône Aigle-Corbeyrier, 5th in Prix de Chavannes sur Reyssouze, 12th in Prix de Saint Amour, 7th in the second round of the Juniors Nations' Cup – Le Trophée Centre Morbihan, 4th in Prix de Saint-Etienne du Bois.
- Andrei Covalciuc (MDA,) 6th in Prix Roth Echafaudages Juniors in Lausanne, 5th in Giron du Rhône Aigle-Corbeyrier, 14th in Oyonnax and 14th in Prix Municipalité de Valdahon.
- Gregory Rougier-Lagane (MRI), 7th in Giron du Rhône-Aigle Corbeyrier, 8th in Prix du Plateau à Loulle, 2nd in Martigny-Mauvoisin, 6th in Prix Municipalité de Valdahon.

BMX 2013

Number of athletes	AFR	AME	ASI	EUR	OCE	Total
	1	10	3	4	0	18

The most outstanding results in this discipline were achieved by:

- Carlos Ramirez (COL)
- Jholman Andres Sivira Abreu (VEN)
- Evgeny Kleshchenko (RUS)
- Yoshitaku Nagasako (JPN)
- Ekaterina Komnatova (RUS)
- Stefany Hernandez (VEN)
- Natalia Suvorova (RUS).

CYCLO-CROSS 2013

No. of participants (athletes and coaches)	AFR	AME	ASI	EUR	OCE	Total
	0	1	0	19	0	20

A cyclo-cross development camp was held from 18-27 June, led by Beat Wabel and Geoff Proctor.

WCC TRAINING ACTIVITIES FOR THE PROFESSIONS OF CYCLING

2012-2013 COMPARISON

	COACHES		SPORT DIRECTORS		RIDERS' AGENTS		MECHANICS		TOTAL	
	No. of trainees	Days of training	No. of trainees	Days of training	No. of trainees	Days of training	No. of trainees	Days of training	No. of trainees	Days of training
2012	19	771	94	470	31	31	0	0	144	1,272
2013	18	757	46	269	13	13	5	352	82	1,391

DISTRIBUTION OF 2013 PARTICIPANTS OVER THE FIVE CONTINENTS

Coaches	AFR	AME	ASI	EUR	OCE	Total
	3	3	8	4	0	18
Sport Directors	AFR	AME	ASI	EUR	OCE	Total
	1	3	3	37	2	46
Riders' Agents	AFR	AME	ASI	EUR	OCE	Total
	0	0	1	11	1	13
Mechanics	AFR	AME	ASI	EUR	OCE	Total
	2	0	2	0	1	5

SPONSORS

We would like to extend our thanks to our sponsors for their invaluable support of the WCC and its trainees.

- Casco
 - DT SWISS
 - Elite
 - Full Speed Ahead
 - Look
 - Mavic
- Scott
 - Selle Italia
 - Shimano
 - SRM
 - Vision
 - Vittoria

TRAINING ACTIVITIES AROUND THE WORLD

In 2013, the WCC organised special training sessions for coaches outside its headquarters, in collaboration with Olympic Solidarity (in eight countries for 180 coaches with a total of 1,835 days of training), Continental Confederations (in three countries for 39 coaches with a total of 299 days of training), National Federations (in two countries for 30 coaches with a total of 174 days of training) and its Korean satellite centre (for 6 coaches for a total of 42 days of training). These activities involved participants from the following countries: Aruba, Colombia, the Czech Republic, Finland, Malawi, Rwanda, St Vincent and the Grenadines, Serbia, South Korea, Sudan, Trinidad and Tobago and Uzbekistan.

Our three satellite centres organised special training programmes for athletes and coaches in 2013. Four courses were held in Japan with the participation of 40 athletes and 13 coaches, for a total of 444 and 134 days of training respectively. Five countries participated in these courses: Hong Kong, Kazakhstan, Malaysia, Singapore and Thailand. Five courses were held in South Africa with the participation of 84 athletes and 9 coaches, for a total of 4,092 and 339 days of training respectively. Sixteen countries participated: Burkina Faso, Egypt, Eritrea, Ethiopia, Ivory Coast, Kenya, Lesotho, Libya, Morocco, Namibia, Rwanda, Seychelles, South Africa, Tanzania, Uganda and Zimbabwe. Two courses were organised in South Korea with the participation of 22 athletes and 11 coaches, for a total of 1,218 and 609 days of training respectively. Ten countries participated: Bangladesh, India, Indonesia, Kazakhstan, Malaysia, Nepal, Sri Lanka, Thailand, Uzbekistan and Vietnam.

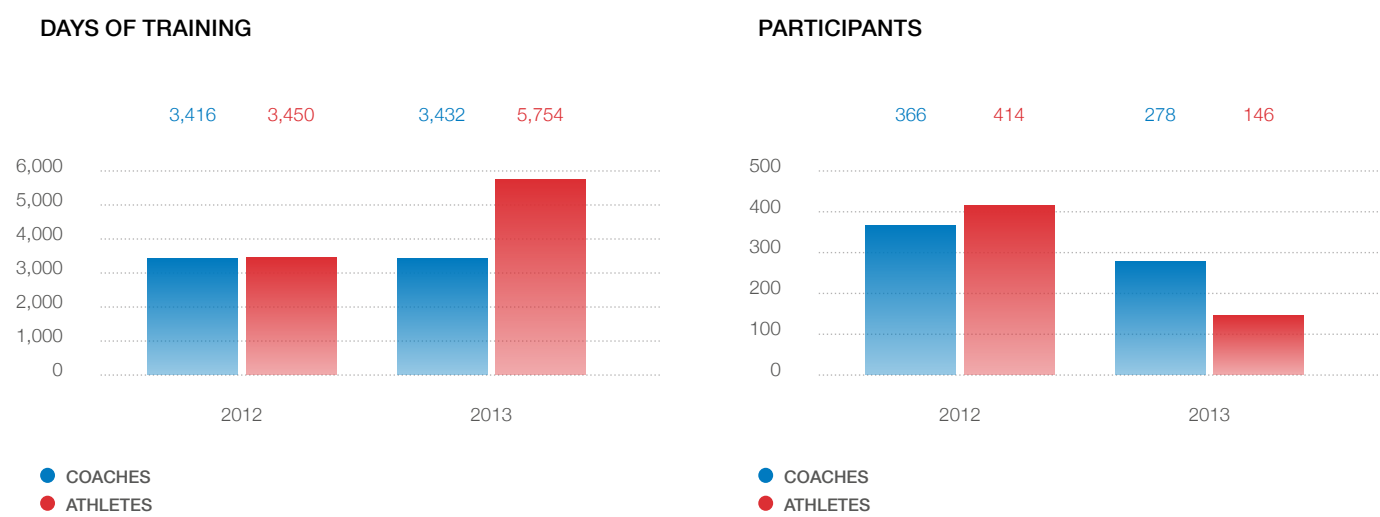
In total, 288 coaches and 146 athletes received 9,186 days of training.



RÉPARTITION DES JOURS DE FORMATION DANS LE MONDE

Continents	No. of coaches	No. of days training for coaches	No. of athletes	No. of days training for athletes	Total no. of participants	Total no. of days of training
Africa	84	1,006	84	4,092	168	5,098
America	68	726	0	0	68	726
Asia	86	1,275	62	1'662	148	2,937
Europe	50	425	0	0	50	425
Oceania	0	0	0	0	0	0

COACHES AND ATHLETES: 2012-2013 COMPARISON



COURSES HELD AROUND THE WORLD

COACHES

Country	No. of participants	No. of countries	Olympic Solidarity / Confederation / other
Rwanda	21	1	OS
Malawi	22	1	OS
Sudan	32	1	OS
Colombia	12	8	Confederation
Aruba	14	1	OS
St Vincent & Grenadines	26	1	OS
Trinidad & Tobago	16	1	OS
South Korea	14	13	Confederation
South Korea	18	1	FN
South Korea	6	5	Satellite
Uzbekistan	24	1	OS
Czech Republic	13	10	Confederation
Finland	12	1	NF
Serbia	25	1	OS

ATHLETES

Country	No. of participants	No. of countries	Olympic Solidarity / Confederation / other
Burkina Faso, Egypt, Eritrea, Ethiopia, Ivory Coast, Kenya, Lesotho, Libya, Morocco, Namibia, Rwanda, Seychelles, South Africa, Tanzania, Uganda and Zimbabwe	84	16	RSA Satellite
Hong Kong, Kazakhstan, Malaysia, Singapore, Thailand	40	5	JPN Satellite
Bangladesh, India, Indonesia, Kazakhstan, Malaysia, Nepal, Sri Lanka, Thailand, Uzbekistan and Vietnam	22	10	KOR Satellite

EQUIPMENT DONATED AROUND THE WORLD

The WCC donated 81 bikes to 11 National Federations in 2013:

National Federation	Number of bikes
Burkina Faso	10
Slovenia	6
Sri Lanka	6
St-Lucia	20
St Vincent & Grenadines	2
Afghanistan	8
Honduras	8
Cuba	18
Egypt	10
Ivory Coast	1
Eritrea	2

CONCLUSION

This post-Olympic year allowed WCC coaches to reconstitute athlete groups by means of talent spotting operations. The objective is to prepare for the Rio 2016 Olympic Games.

A notable achievement was the promotion of one of the WCC’s trainees, Merhawi Kudus Ghebremedhi (Eritrea), to the MTN Qhubeka professional team.

A new training course for mechanics, both practical and academic in nature, was set up by our master mechanic Alex Roussel.

The WCC also organised its first training course solely for women coaches, led by Belinda Tarling.

The activities conducted at our three satellite centres in South Africa, South Korea and Japan allowed many athletes and coaches to receive training (tables and figures above).

In operational terms, our expansion project got off the ground. The first phase consisted of initial construction work on the BMX Supercross track. The Training and Education Centre project is still at the research stage.





PAUL-HENRI REY
*Manager of WCC
 Operations Services*

Operations

Work on constructing a new BMX Supercross track started in 2013. Four hundred metres long and featuring two start ramps, 5m and 8m in height, the track was set to be operational in early May 2014.

THE WORLD CYCLING CENTRE – A HIGH-LEVEL TRAINING INFRASTRUCTURE OPEN TO ALL

The main track will be complemented by a 200m pump track as well as a 500m jogging track. The creation of these tracks represents one of the biggest developments at the WCC since it was first opened. The WCC is confident that this state-of-the-art facility will lead to an increasing number of National Federations sending their most promising athletes for training.

In addition to its specific training and development activities, the WCC also makes its facilities available to National Federations, regional associations and local clubs.

Athletes from several different National Federations (in particular the United States, Czech Republic, Germany, France, Belgium, Spain and even Liechtenstein) came to the WCC in 2013 to prepare for major events. In addition to providing sports facilities, the Centre coordinates all logistical requirements (accommodation, catering, technical systems, etc.) in order to facilitate the organisation of training courses.

The WCC is not restricted to cycling, and has hosted physical preparation sessions for the French men's ski cross team and the Swiss women's speed skiing team. Their visits to Aigle certainly bore fruit at the Sochi Winter Olympic Games. The French men won an historic 1-2-3 in the ski cross and the Swiss skier Dominique Gisin won the women's downhill.

Athletes who regularly train at the WCC also achieved excellent results at a wide range of international events :

- The Swiss Cycling national track squads, who often prepare on the Aigle track, were particularly successful in international competitions, with a bronze medal in the individual pursuit at the UCI World Championships in Minsk and a silver medal in the points race at the Under-23 European Championships in Portugal.
- The Swiss Athletics women's 4 x 100m relay team achieved an excellent 11th place in the World Championships in Moscow, beating the Swiss record with a time of 43.21".

The WCC also hosted many major events during 2013, including:

- the Swiss Men's Olympic Omnium Championships
- the Swiss Junior and Women's Track Championships
- the Swiss Madison Championships
- three UCI international track races of CL3 category
- the first stage time trial of the Trophée Franco-Suisse Juniors
- the Three Days of Aigle
- the start of the Verbier La Romandie Classic cyclosportive.





ALAIN RUMPF

Director of Global
Cycling Promotion

GLOBAL CYCLING PROMOTION (GCP)

DIRECTOR'S REPORT

Global Cycling Promotion's mission is to create and assist the growth of events in territories that are strategic to the development of cycling. The Tour of Beijing, organised by the Beijing city authorities with GCP's support, is an illustration of this mission. The first and only Asian event on the UCI WorldTour calendar, the race is contributing to the globalisation of cycling and in this way reinforcing the Olympic status of our sport. The event also offers new opportunities to riders, teams and sponsors.

More than just a race, the Tour of Beijing is a platform for the current priority of promoting cycling in China. Some 19% of the world's population lives in China. The country will have 219 cities with populations of over 1 million by 2025 compared with 35 cities of that size in Europe at present. China overtook Japan as the second largest global economy in 2010. Predictions are that the Chinese economy will overtake that of the United States in the early 2020s.

THE POTENTIAL OF CYCLING IS HUGE AND IS STARTING TO BE REALISED

- From the 1970s to the 1990s, China was known as the "Kingdom of the Bicycle". As a result of this heritage, the bicycle occupies a special place in the hearts of the Chinese. Despite modern China's obsession with the car, the bicycle has made a comeback as a result of a new urban cycling culture. As in Western cities, young people have developed a passion for all forms of bikes, from fixies to vintage cycles.
- Mass participation events are growing rapidly. Over 100 amateur events were held in China in 2012, more than double the previous year.
- As in many other countries around the world, the bicycle is a prominent feature in sports and fashion shops. This influences Chinese consumers who have increasing amounts of income and spare time and are very keen on the latest technological advances. This is a perfect combination for the cycle industry as it discovers new outlets in China.
- The authorities in many cities are now emphasising sustainable transport and favouring the use of bikes. Over 30 cities in China now have bike hire schemes.

WHAT ROLE DOES THE TOUR OF BEIJING PLAY IN THIS CONTEXT?

The Beijing city authorities are at the forefront of this movement in China and the UCI WorldTour event is an essential component of the city's strategy to promote sustainable transport.

TV coverage of the Tour of Beijing is beamed to five continents and is also broadcast in China, allowing cycling to reach new audiences. This is laying the foundations for developing cycle sport around the whole country.

UCI WorldTour teams understand that the Tour of Beijing represents a genuine opportunity. Some teams have put in place their own strategies to raise their profile in China and attract local sponsors, acting with the assistance of GCP.

Furthermore, the impact of the Tour of Beijing on the development of cycling at a local level is clear. Increasing numbers of fans can be seen at the roadside offering their support to the riders.

Media interest has also grown, as demonstrated by the packed press room when Brian Cookson visited the Tour of Beijing in 2013, his first official trip after being elected UCI President. A 45-minute interview with the Irish rider Dan Martin was also broadcast on the state TV channel CCTV as a result of the event promotion plan implemented by GCP.

Finally, GCP puts the riders at the centre of its concerns and has acted in collaboration with the Chinese Cycling Association to ensure that Chinese athletes can access the event. This shop window has borne fruit as Xu Gang, a rider prominent in the first editions of the Tour of Beijing, signed a contract with UCI WorldTour team Lampre-Merida for the 2014 season.

2013 TOUR OF BEIJING

The 2013 edition of the Tour of Beijing included the first summit finish in the event's history. Spanish rider Beñat Intxausti of the Movistar team won on Miaofengshan mountain, which gave him the platform to win the general classification against competition from two reigning UCI World Champions, teammate Rui Costa and rouleur Tony Martin. Another major innovation was the live broadcasting of the event on YouTube as a result of a partnership between the UCI and the Internet giant. Fans from all around the world followed the action on their screens.

More information: www.tourofbeijing.net





ADMINISTRATION

DIRECTOR'S REPORT

Administration is a cross-functional department by nature and its primary mission is to provide logistical support for all the other Departments and Services of the UCI.

ADMINISTRATION

The Department consists of three units:

- Finance
- General Services
- IT

FINANCE

Four people are employed to carry out this unit's day-to-day work. The unit provides reliable accounting information on a regular basis to allow Directors and Managers to oversee their budgets in an efficient manner. The Internal Control System is also an effective support for processes that may have an impact on the accounts. As well as administering the UCI's accounts, the Finance unit also manages, among others, the financial affairs of:

- CMC Exploitation SA [company operating the World Cycling Centre] and the World Cycling Centre Foundation,
- Global Cycling Promotion (GCP SA).

KPMG has been appointed by the UCI Congress to audit the accounts since 2012.

GENERAL SERVICES

A good logistics operation depends on durable collaborations with reliable, efficient suppliers. There is no room for improvisation when it comes to telephone services, distribution and printing as the result could be unexpected, and result in undesirable additional costs. General Services has a team of six employees whose objective is to avoid waste and, above all, guarantee high quality services both internally and externally. Great progress was made in 2013 regarding the management of premises, stores and offices, despite the long-term absence of the Manager.

IT

The UCI's computing equipment and network is perfectly suited to its current needs in this domain. This means that employees can use appropriate, efficient tools to accomplish their wide range of tasks and missions whether they are at the UCI headquarters in Aigle or anywhere else around the world. Constant attention is paid to the security and confidentiality of the various documents that are produced. Three employees currently manage all the computing resources and oversee the development of LINKS, a professional solution for the management of sports disciplines. Furthermore, the IT Manager is regularly consulted and involved in development projects.



CLAUDE SCHNEGG
Administrative Director

FINANCIAL REPORT

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1. ANALYSIS AND COMMENTS ON THE ACCOUNTS

PRESIDENT'S INTRODUCTION

The aim of this financial report is to give the cycling community a clear and objective overview of the financial situation of the UCI, its revenues and the allocation of its resources to its various activities. I consider financial transparency to be an essential component of good governance and my objective is for the UCI to adopt the best practices applied by international sports federations in this domain. This transparency will also be applied to the top of the Federation's organisation chart, by setting up a remuneration committee and a conflict of interests register as of 2014.

I am happy to confirm to you the UCI's good financial health. Our equity reached a record level at the end of 2013. The revenue generated by the London Olympic Games were responsible for a very large portion of that and reflecting the results of the efforts made to ensure and reinforce cycling's place in the Olympic family. These efforts continue and will be intensified to ensure we consolidate our position in the Olympic movement.

As I assume responsibility for the UCI, and taking into account the necessary reforms and the developments to which I committed myself before being elected, the Management Committee and I are pleased to be able to rely on a solid financial basis.



BRIAN COOKSON

President

In 2013, we have already been able to invest in development projects, both directly and through the support of the Continental Confederations and National Federations. We continue to build up our Reserve Fund for development projects and have already ensured the financing of major projects in this way, for example, in the area of women's cycling and grass-roots development of our sport. We are also preparing to extend the activities of the World Cycling Centre, a historic achievement for our Federation. We have also set up a reserve for the development of the UCI website, which is an indispensable tool for improved promotion of our sport.

Our Federation is in a transitional phase. The Management Committee and management of the UCI are working on several projects which, like the operations of the Cycling Independent Reform Commission (CIRC) - require certain investments. I am convinced that these efforts will pay off with regard to the sport, in terms of both operations and image, and also, eventually, in the form of a major progressive increase in our revenues.

ANALYSIS BY THE FINANCIAL DIRECTOR

For the fourth year in a row, UCI has achieved a positive accounting result. After having seen the financial reserves of the Federation increase considerably in 2012 thanks to the London Olympics, the result for 2013 makes it possible to continue the movement towards a stronger equity position. Overall, the financial year 2013 was very positive from a financial point of view. The financial health of UCI at the end of 2013 is very good and we can look forward to the future with confidence, even though there is no shortage of challenges.

The income statement for 2013 shows earnings of CHF 2,605,966 before allocations to reserves, an amount that greatly exceeds the budget approved by the Congress. This improvement results essentially from two factors: receipt of the payment for marketing and TV rights for the London 2012 Olympic Games were not included in the budget (CHF 1,188,194) and the greater than expected positive financial results (net CHF 636,888). For the remainder, it should be noted that the recurring revenues from UCI activities (competitions and others) are in global stagnation in comparison with 2012. Fortunately, it has also been possible to keep the costs of activities under control. With regard to overheads, these are finally lower than budgeted despite the additional legal and communications costs that the UCI had to absorb before the Florence Conference 2013. These additional costs were offset by savings in other items, in particular personnel costs and day-to-day management.

This result made it possible for our Management Committee to allocate CHF 1,307,882 to the reserve for development projects and CHF 1,200,000 to UCI general reserves. In this way, at the end of 2013, the UCI's equity reached a record level of CHF 19,221,982, of which CHF 1,924,882 are reserved for specific development projects. This positive financial situation has continued to contribute to a cash position; the total cash



ALAIN SIEGRIST

Financial Director

and monies held at banks reached CHF 27,205,679 at the end of 2013. A portion of this sum has already been invested in the long term in securities portfolios with a defensive profile (conservation of assets) and this allocation strategy will be continued and maintained in 2014 for most of the Federation's equity, which corresponds to its long-term reserves.

The UCI is therefore well on track to meet its goal for financial reserves (CHF 20,000,000 in 2020). It must be noted, however, that in 2014 it will be necessary to utilise some of the reserves to cover the budget allocated to the Cycling Independent Reform Commission (CIRC) - (CHF 3,000,000). In addition, we have already launched or are planning a number of strategic projects for which we have increased our reserves for development. As for any long-term investment, the financial return on these projects will not be immediate.

It should also be noted that the UCI's affiliates (World Cycling Centre and Global Cycling Promotion) performed well during the financial year 2013 making positive contributions.

The Cycling Anti-Doping Foundation is now managed separately from the UCI, which is why its financial information is not included in this report.

Enjoy reading this financial report. Many thanks to everyone who has contributed to making the finances and results of the Federation more transparent, as well as the managers who support me in my task of consolidating the UCI's financial position. Many thanks also to the UCI administration for its cooperation.

1.1 KEY FIGURES AND NON-FINANCIAL INDICATORS

REVENUE STRUCTURE (in thousands of CHF)

	2013	2012	2011	2010	2009
Competitions	20,102	18,907	14,932	14,011	13,575
Other activities	11,400	13,102	11,847	11,542	13,242
Olympic Games					
Gross income	1,888	21,507			
Share allocated to training (CMC)	0	-12,400			
Net Olympic Games	1,888	9,107	0	0	0
Total	33,390	41,116	26,779	25,553	26,817

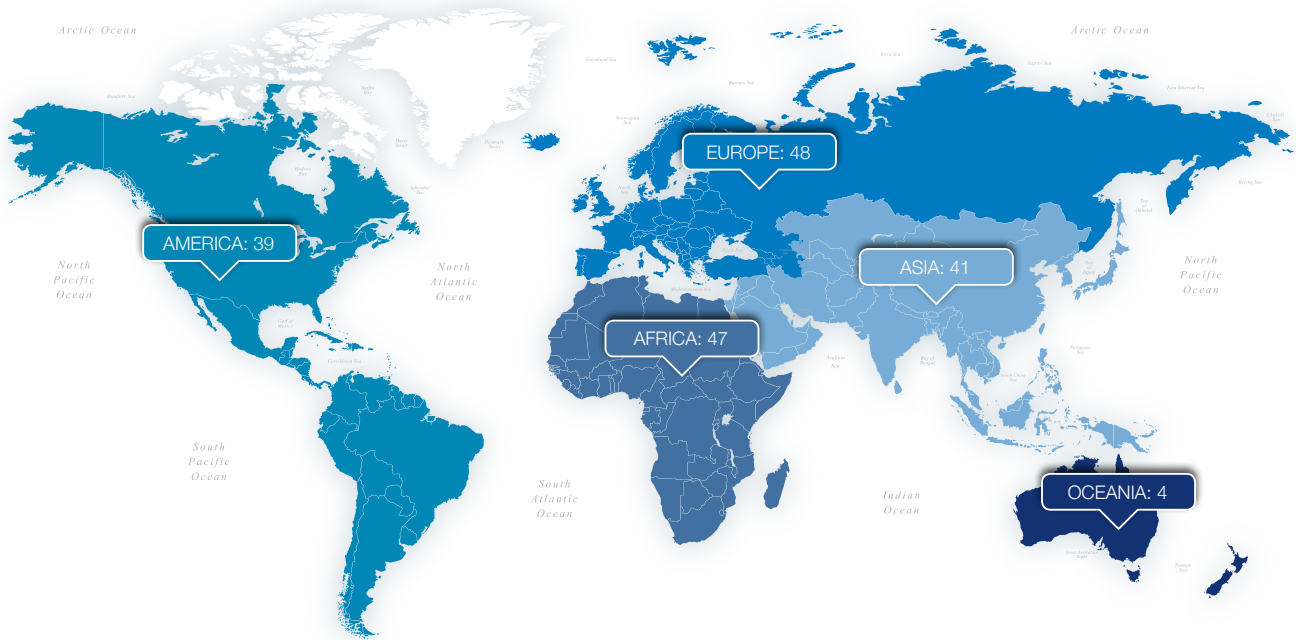
EXPENDITURE STRUCTURE (in thousands of CHF)

	2013	2012	2011	2010	2009
Competitions	8,982	5,888	5,883	4,499	6,148
Other activities	10,593	11,382	9,701	8,748	8,822
Personnel	7,339	7,105	7,132	6,445	9,046
Other expenses	4,282	7,439	3,513	3,611	3,529
Total	31,196	31,814	26,229	23,303	27,545

SUMMARY OF THE BALANCE SHEET (in thousands of CHF)

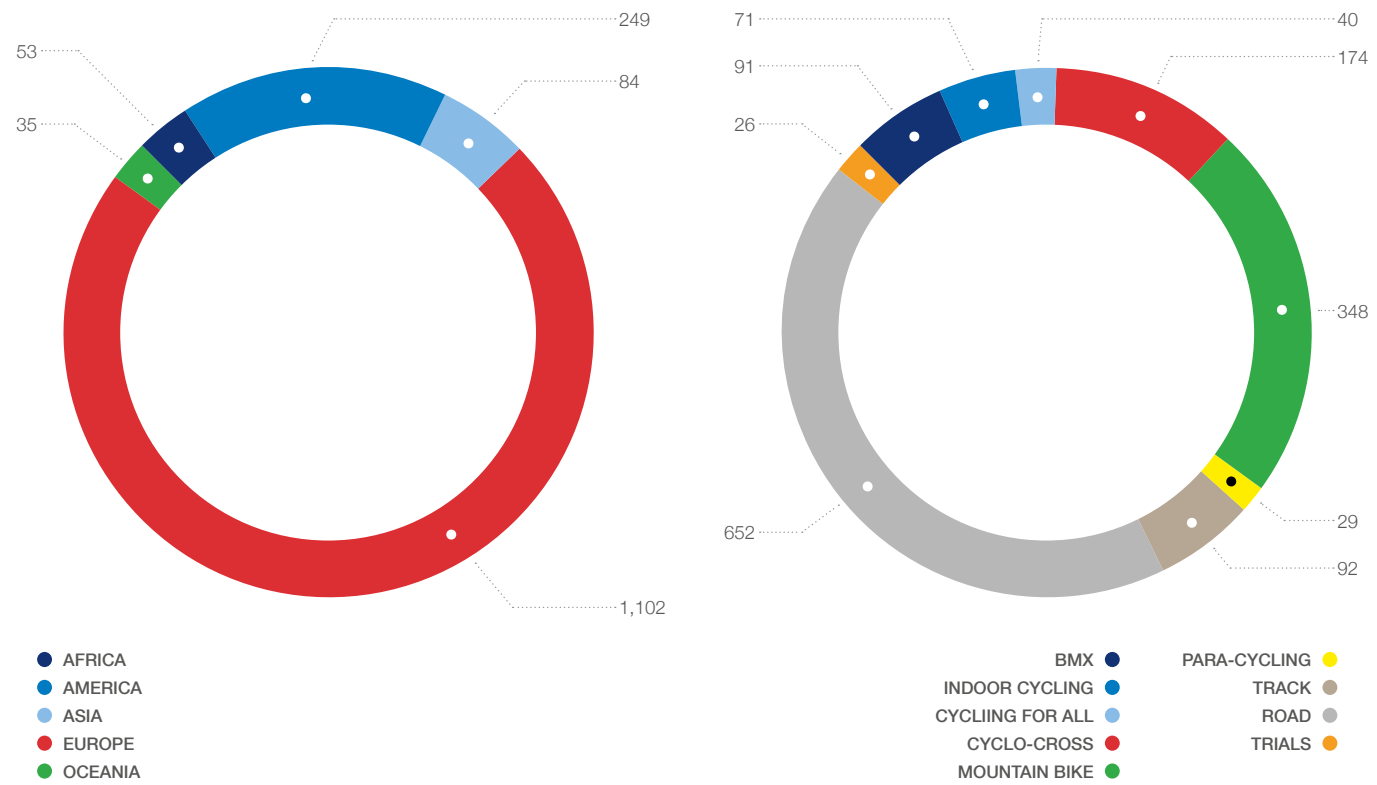
	2013	2012	2011	2010	2009
Balance sheet total	53,233	54,487	34,475	37,135	39,901
Equity	19,222	17,295	8,050	7,762	7,596

MEMBERS AS OF 31/12/13



UCI CALENDAR BY DISCIPLINE

	Afrique	Amérique	Asie	Europe	Océanie	Total	2012
Road	31	91	49	470	11	652	625
Track	0	8	5	74	5	92	115
Cyclo-cross	0	55	3	114	2	174	175
Mountain bike	20	57	13	252	6	348	369
BMX	1	33	9	39	9	91	141
Trials	1	0	0	25	0	26	17
Indoor cycling	0	0	4	67	0	71	77
Para-cycling	0	5	1	21	2	29	33
Cycling for all	0	0	0	40	0	40	51
Total 2013	53	249	84	1,102	35	1,523	1,603
Total 2012	48	259	97	1,149	50	1,603	



2. ANNUAL FINANCIAL STATEMENTS

2.1 BALANCE SHEET

ASSETS	Notes	31.12.2013 CHF	31.12.2012 CHF
Current assets			
Cash		60,084	8,335
Banks - current accounts		17,919,683	24,859,279
Negotiable securities		9,225,912	5,347,567
Cash and cash equivalents	3.3.1	27,205,679	30,215,181
Accounts receivable	3.3.2	9,522,343	7,192,161
Accrual assets		2,157,887	1,372,428
Other current assets		11,680,230	8,564,589
		38,885,909	38,779,770
Fixed assets			
Fixed financial assets	3.3.3	825,685	226,756
Administrative building	3.3.4	7,920,000	8,100,000
Tangible fixed assets	3.3.4	644,067	576,556
Intangible fixed assets	3.3.5	0	23,846
		9,389,752	8,927,158
Allocated assets			
UCI WorldTour – Reserve Fund		2,835,416	3,641,402
Bank guarantee for ProTeams		2,122,227	3,139,077
		4,957,643	6,780,479
Total Assets		53,233,304	54,487,407
LIABILITIES		31.12.2013 CHF	31.12.2012 CHF
UCI third party funds			
Accounts payable		3,151,874	2,566,828
Accrued liabilities		1,567,532	3,424,111
Short-term commitments	3.3.6	4,719,406	5,990,939
Income received in advance (for competitions and activities)	3.3.7	16,214,914	12,681,698
Provisions for risks and costs	3.3.8	1,901,800	2,421,900
Long-term commitments		18,116,714	15,103,598
		22,836,120	21,094,537
Allocated funds			
"UCI WorldTour" reserve funds (UCI)		2,835,416	3,641,402
"Bank Guarantee" Commitments (Third party)		2,122,227	3,139,077
		4,957,643	6,780,479
2012 Olympics income to be spread over the period 2012-2015 (UCI)	3.3.10	6,200,000	9,300,000
"ECF Project" Solidarity Funds (UCI)		17,559	17,559
		11,175,202	16,098,038
Equity			
UCI general reserves		14,937,712	13,737,712
Reserves for development projects		1,924,882	1,284,000
Reserves for the development of National Federations		236,730	248,546
Reserves	3.3.11	17,099,324	15,270,258
Fortune at the beginning of financial year		2,024,574	1,811,320
Result for the financial year		98,084	213,254
Total fortune at end of financial year		2,122,658	2,024,574
		19,221,982	17,294,832
Total Liabilities		53,233,304	54,487,407

2.2 INCOME STATEMENT FOR THE FINANCIAL YEAR

	Notes	2013 CHF	2012 CHF
Revenue from competitions			
World Championships		16,580,882	15,380,594
World Cups		3,407,997	3,311,897
Other competitions		112,762	214,904
	3.3.12	20,101,641	18,907,396
Revenue from activities			
Affiliations, calendars and licenses		6,414,682	6,495,335
Appeals and fines		169,345	206,692
Anti-doping fines	3.3.12.2	275,763	1,276,881
Annual share of Olympic Games income (Training /CMC)	3.3.10	3,100,000	3,100,000
Expenses charged to third parties		1,439,901	2,023,184
		11,399,691	13,102,092
Revenues from the Olympic Games (London 2012)			
London 2012 marketing and TV rights		1,888,194	21,506,733
Allocation to Training (CMC) 2012-2015		0	-12,400,000
		1,888,194	9,106,733
Total income		33,389,526	41,116,220
Direct competition expenses			
World Championships		-5,108,067	-2,724,702
World Cups		-3,841,530	-3,125,484
Other competitions		-32,492	-37,507
		-8,982,089	-5,887,693
Direct activity expenses			
Meeting and allowance costs		-2,407,485	-2,287,744
Commission contributions		-1,960,207	-1,714,182
International calendar		-1,044,795	-932,545
UCI,s contribution to fight against doping (CADF)		-860,000	-1,100,000
Riders, contribution to fight against doping (CADF)		-240,000	-260,000
Contributions to the Continental Confederations	3.3.11	-368,995	-384,268
Contributions to training (CMC)	3.3.10	-3,100,000	-3,100,000
Olympic Games and Youth Olympic Games		-29,070	-959,206
Other contributions		-582,476	-643,774
		-10,593,028	-11,381,718
Total direct expenses		-19,575,117	-17,269,411
Gross result		13,814,409	23,846,809
Personnel expenses			
Personnel expenses		-7,173,034	-6,932,346
Travel and representation costs		-166,114	-172,302
Total personnel expenses		-7,339,148	-7,104,648
Other expenditures			
Infrastructure costs		-843,155	-1,355,058
Administrative costs		-858,937	-934,626
Marketing and communication costs		-1,355,646	-945,357
Fees and expenses		-1,983,984	-3,030,931
Allocation (-) / reversal (+) of provisions for risks and costs	3.3.8	760,000	-1,173,300
Total other expenditures		-4,281,722	-7,439,271
Gross operating result		2,193,539	9,302,889
Net financial result	3.3.13.1	636,888	378,376
Depreciation	3.3.4.1 - 3.3.5	-387,449	-498,513
Extraordinary income and expenditure (net)	3.3.13.2	358,296	6,030
Expenses and income from previous financial years (net)	3.3.13.3	-195,308	12,473
Development projects - Expenses for the financial year	3.3.11	-667,000	0
Result before allocation of reserves		1,938,966	9,201,256
Development projects - Reversal from reserves	3.3.11	667,000	0
Allocation to reserves	3.3.11	-2,507,882	-8,988,000
Total of net reserve variations		-1,840,882	-8,988,000
Net result for the financial year (surplus revenue)		98,084	213,256

2.3 CASH FLOW

OPERATING ACTIVITIES	2013 CHF	2012 CHF
Net result for the financial year	98,084	213,254
Adjustments for:		
Net variation in reserves for development of national federations	-11,816	43,748
Net variation in reserves	1,840,882	8,988,000
Olympic Games income to be distributed	-3,100,000	9,300,000
Net variation of provisions for risks and costs	-520,100	1,173,300
Depreciation	387,449	498,513
Net financial result	-636,888	-378,376
	-1,942,389	19,838,439
Net variation of:		
Accounts receivable	-2,330,182	-477,785
Accrual assets	-785,458	-238,128
Accounts payable	585,046	1,011,597
Accrued liabilities	-1,856,579	1,744,137
Income received in advance from competitions and activities	3,533,216	-849,570
	-853,957	1,190,251
Cash flow from operational activities	-2,796,346	21,028,690
Investment activities		
Variation in guarantee deposits	1,070	1,107
Participation and loans	-600,000	0
Acquisition of tangible fixed assets	-251,115	-178,389
Net Financial result	636,888	378,376
Cash flow from investment activities	-213,157	201,094
Cash flow from financing activities	0	0
Variation in cash and cash equivalents	-3,009,503	21,229,785
Cash and cash equivalent		
At the beginning of the financial year	30,215,181	8,985,396
At the end of the financial year	27,205,679	30,215,181
Variation during financial year	-3,009,503	21,229,785
Definition of cash		
Cash	60,084	8,335
Banks - current accounts	17,919,683	24,859,279
Negotiable securities	9,225,911	5,347,567
	27,205,678	30,215,181

2.4 CHANGE IN EQUITY (in thousands of CHF)

	General UCI reserves	Development project reserves	National Federations reserve	Total reserves	Total assets	Result	Total equity
Balance as at 1 January 2012	5,788	246	205	6,240	1,576	235	8,051
Allocation to reserves from the profit account	7,950	1,038	100	9,088	235	-235	9,088
Write-back from reserve for NF projects			-57	-57			-57
Profit for financial year 2012						213	213
Total as at 31.12.2012	13,738	1,284	248	15,271	1,811	213	17,295
Balance as at 1 January 2013	13,738	1,284	248	15,271	1,811	213	17,295
Allocation to reserves from the profit account	1,200	1,308	106	2,614	213	-213	2,614
Balance as at 1 January 2013		-667		-667			-667
Write-back from reserve for NF projects			-118	-118			-118
Profit for financial year 2013						98	98
Total as at 31.12.2013	14,938	1,925	236	17,100	2,024	98	19,222



3. FINANCIAL REPORT

3.1 PRELIMINARY REMARKS

3.1.1 LEGAL STATUS AND GOALS OF THE UCI

UCI is a non-governmental, international, non-profit organization. It has the status of an association under Swiss law. Its statutory goal is: the management, development, regulation, control of disciplines and promotion of cycling in all its forms, at international level. Its resources are: contributions, sponsoring and royalties generated by the sporting activities.

3.1.2 THE FINANCIAL REPORT

The object of the present report is to provide readers and the cycling community in particular, with a clear and complete picture of the financial situation and results of the Federation. UCI believes in and applies the principle of financial transparency. It aligns itself with the best practices in force within the major international sporting federations.

3.1.3 OBJECTIVES

The accounts and financial data that make up the report respect the general principle of “true and fair view”, or “accurate picture”, which aims to provide the most reliable overview possible of the global assets and results of the organization thanks to data that is complete, genuine, clear, and appropriate.

3.1.4 MAIN EVENTS DURING THE FINANCIAL YEAR

– IMPACT ON THE ACCOUNT STATEMENTS

The accounts presented in this report have been influenced by the following decisions and facts:

- The costs resulting from the first independent commission put into place by the UCI at the end of 2012 and whose work ceased in January 2013 were charged in full to the financial year 2012. These costs therefore do not appear in the 2013 accounts.
- Expenditure linked to the consultation of stakeholders and the governance study, finalized in 2013, were the subject of a provision in the 2012 accounts. The costs incurred in 2013 are included in the expenses for the financial year and the relating provision has been dissolved. The impact on the 2013 results has therefore been neutralized.
- At the start of 2013, the UCI received a sum of KCHF 1,888 in payment for the marketing and TV rights for the 2012 London Olympic Games. This amount was reflected in the 2013 revenues and is presented separately in the income statement.

- In 2012, the “Reserve for development projects” was increased to take into account the launch of various strategic projects. The reserve was used partially in 2013 and a new attribution has been decided on by the Management Committee and booked at the end of 2013.
- The budget allocated to the new Independent Commission for Cycling Reform (CIRC), which was put into place in 2013 but whose work began in 2014, will be levied in the UCI reserves in 2014. The 2013 account will therefore not be affected by the decision of the Management Committee.

3.2 ACCOUNTING PRINCIPLES

3.2.1 BASIC STANDARDS AND RULES APPLIED

As an “economic association” under Swiss law, UCI operates according to the rules set out by the Swiss Code of Obligations (CO) and presents its accounts in accordance with the law governing limited-liability companies. The Federation has chosen not to apply more restrictive standards (for example the IFRS, International Financial Reporting Standards) because the additional cost incurred would be disproportionate to any increase in the quality of the data. In addition, some of these norms are not compatible with the objectives and specific requirements of an international sporting federation, in particular, with the four-year time frame dictated by the Olympic Movement. Generally accepted accounting principles have nevertheless served as a working basis and guideline for the presentation of annual accounts.

3.2.2 PRINCIPAL RULES FOR DRAWING UP THE ACCOUNT STATEMENTS

3.2.2.1 Basic principle

The annual accounts are presented in Swiss Francs (CHF). They have been drawn up according to the principle of historic cost, with the exception of financial assets which are recognized at their true value (adjusted by the income statement). UCI is not required to present consolidated accounts under Swiss law. Information about foundations and holdings can be found on page 14.

3.2.2.2 Assessment of transactions in foreign currency

Transactions in foreign currency are converted according to the exchange rate in force at the time of the transaction. Monetary assets and liabilities in foreign currency are converted

according to the exchange rate in force on the closing date of the financial year. The exchange differences that result from these transactions are recorded in the income statement.

As a result, the closing exchange rates are as follows:

	2013	2012
USD / CHF	0.8893	0.91535
EUR / CHF	1.2254	1.206797

3.2.3 BALANCE SHEET

3.2.3.1 Cash and cash equivalents

Cash and monies held at banks are recorded at nominal value; foreign currencies are converted at the closing exchange rate. Securities held in the portfolio (financial investments) are shown at their fair value (market value based on information provided by the custodian banks).

3.2.3.2 Accounts receivable

This item consists of amounts owed by UCI members (contributions by the National Federations) and other members of the cycling community (royalties and revenues to be received from the organizers, teams and sponsors). The accounts receivable are shown at their nominal value. Necessary depreciation resulting from a risk analysis on open items is included as a provision on the liability side of the balance sheet (see 3.2.3.11).

3.2.3.3 Fixed financial assets

Guarantee deposits are shown on the balance sheet at their nominal value. Shareholdings and long-term loans are valued at their historic cost, after deducting amortizations as required by the circumstances.

3.2.3.4 Tangible fixed assets

They appear on the balance sheet at their acquisition cost, less cumulative depreciation calculated over their estimated lifetime (straight-line depreciation). Depreciation begins the year after purchase.

The time periods applied are as follows:

- Administrative building 50 years
- Equipment, furniture and fittings 10 years
- Operating equipment, IT 3 years
- Vehicles 4 years

- Sports equipment 5 years
- UCI Uniforms 4 years

As a general rule, expenditure of less than CHF 5,000 is stated directly as an expense in the financial year.

3.2.3.5 Intangible fixed assets

Only acquisitions and acquisition costs or registration costs are shown as assets. UCI does not record the value of its own trademarks and licences and does not value internal services dedicated to development projects. The amortisation periods are fixed for each investment according to its nature, usually between 2 and 5 years.

3.2.3.6 Assigned assets

This item consists of credits on account open in the name of UCI, but of which it is not the beneficial owner, or whose use is subject to regulatory constraints. These include:

- bank accounts and other assets of the Relief Fund of the UCI World Tour (managed by the Professional Cycling Council)
- sums blocked on the bank guarantees deposited by professional road racing teams (in accordance with the UCI Regulations, by way of guarantee for commitments to the riders), and this for the part of guarantees which have had to be blocked by UCI legal department following disputes;

The counterpart of these assets appears as a liability for the same amount, under “Allocated funds” (see 3.2.3.12).

3.2.3.7 Accounts payable

This includes for the most part outstanding suppliers, invoices and current creditors, stated at their nominal value.

3.2.3.8 Income received in advance (from competitions and activities)

Contracts signed with organizers of large events and certain sponsors stipulate the payment of instalments in advance one to two years before the event. Similarly, licences, calendar taxes and membership taxes are in general payable in advance, even several years in advance. Amounts “received in advance” are recorded on the liability side of the balance sheet.

3.2.3.9 Financial debts

UCI has a credit limit of up to CHF 3,000,000 that was not used in 2012 or 2013.

3.2.3.10 Income from the 2012 Olympic Games spread over the period 2012-2015

This reserve is set up each Olympic year (UCI,s share of Olympic Revenues); it is allocated to training and development support within the sport (World Cycling Centre). The Olympic contribution is spread out over the four years of the Olympiad, by withdrawal from this account to cover the expenses of the Training Department and other direct expenses for development, training and Continental Centres (contribution from UCI to CMC Exploitation SA).

3.2.3.11 Provisions

The provision for bad debtors is calculated on the basis of an analysis of the known risks at the time the accounts are closed. The age of the debt and history of relations with the client are taken into account in the risk assessment, as well as all other relevant information that is available.

The amount of the provision for legal risks is adjusted each year to account for probable risks (including any court sentences and legal costs), based on a report established by the legal advisor of UCI.

Other provisions are recorded in case of probable commitments, based on a past event, the amount and/or due date of which are uncertain but can be reliably estimated.

Provisions set up and written back are recorded in the income statement.

3.2.3.12 Assigned funds

This item covers the counterpart (commitment) of the assigned funds (see 3.2.3.6) with respect to bank guarantees and the UCI World Tour. Increases and decreases in these funds are recorded directly in their respective accounts, with no impact on UCI,s income statement.

3.2.3.13 Equity

The constitution and dissolution of reserves are decided by UCI,s Management Committee, and are recorded in the income statement.

The book result for each financial year is recorded as an increase or a reduction of the association,s global assets.

3.2.4 INCOME STATEMENT (CONTENT OF HEADINGS, ASSESSMENT RULES, ADDITIONAL INFORMATION)

3.2.4.1 Structure of the income statement

The gross result is shown after income and costs directly related to the management of cycling; that is, competitions and activities. To determine the operating result, the Federation,s operating costs are deducted from these figures. The net result also includes the financial and non-operational results, as well as fluctuations in reserves.

3.2.4.2 Acknowledgement of income and expenditure

Revenue relating to competitions is recorded for the financial year during which the events take place. Any instalments received during previous years are recorded on the liability side of the income statement. Expenses are treated in the same way, with the exception of travel costs and preparatory missions that may be shown directly as expenses.

The contribution paid by the IOC after the summer Olympic Games (cycling,s share of the marketing royalties for the Olympic Games) is recorded in the revenues for the year of the Olympic Games. A large part of this contribution is allocated to training (CMC) in accordance with UCI,s policy which is to allocate income from the OG on a priority basis to training and development. This reserve is written back on a straight-line basis over four years starting in the year of the Olympic Games. The amount of this allocation is determined by the Management Committee and the unallocated balance of the contribution is used to increase UCI,s general reserves.

Other revenue is recorded when it has been acquired with certainty, and expenses as soon as they become probable and can be valued.

3.2.4.3 Financial revenues and expenditure

Monetary assets and liabilities are valued at the end of the financial year, and exchange and price gains and losses, regardless of whether they are realized or not, are shown on the income statement.

3.3 DETAILS OF CERTAIN ITEMS

3.3.1 CASH AND CASH EQUIVALENTS

3.3.1.1 Cash management strategy

The objectives of the cash management strategy are to ensure that the organization has the necessary financial resources available at all times, and to minimize the risks associated with exchange rates. The primary instruments used for management in the short-term are the current accounts in CHF, EUR and USD opened with first-class Swiss banks, as well as short-term investments (under one year) and financial derivative instruments to cover exchange risks with these same establishments. The part of the financial reserves which is not required in the short- or medium-term has been entrusted to two Swiss banks. The strategic framework of these mandates (strategic allocations) is approved by UCI,s Management Committee. Distribution by currency.

3.3.1.2 Summary by currency (in thousands of CHF)

Summary by currency	CHF	EUR	USD	Various	Total
Cash	60	-	-	-	60
Banks - current accounts	8,186	5,646	3,991	97	17,920
Negotiable securities	8,274	399	382	171	9,226
Total	16,520	6,045	4,373	268	27,206

3.3.1.3 Distribution of negotiable securities by type of investment (in thousands of CHF)

	CHF	EUR	USD	Various	Total
Bonds in CHF	3,989	-	-	-	3,989
Foreign currency bonds	685	74	62	65	886
Swiss stocks	1,309	-	-	-	1,309
Foreign stocks	738	116	140	70	1,064
Diversified investment funds	1,553	209	180	36	1,978
Total	8,274	399	382	171	9,226

3.3.1.4 Information on the yield of investments

Rates in force on banking investments at 31/12/13 were as follows:

- Current accounts at banks in various currencies: from 0.00% to 0.250%
- Short-term investment in CHF: 0.00%

For securities portfolios, the average yield for the financial year 2013 stood at 5.30% (6.06% in 2012). These results are included in the financial income outlined section 3.3.13.1.

3.3.1.5 Hedging instruments outside the balance sheet

A significant part of UCI revenue depends on contracts or partnerships concluded in currencies (EUR and USD), whereas expenses are mainly paid in CHF. In order to protect it from exchange losses which can result from this situation, the UCI regularly uses simple currency-risk hedging instruments (forward sales and put options, sometimes combined with the sale of call options). Since they are pure hedging of future revenues, these instruments have not been recorded on the balance sheet. There were no open positions as of 31/12/2013 (end of 2012: market value of CHF 17,589).

3.3.2 ACCOUNTS RECEIVABLE (in thousands of CHF)

	31.12.2013	Provision	Balance 2013	Balance 2012
National Federations	1,941	-653	1,288	1,323
Race organizers	1,940	-431	1,509	2,269
Teams	453	-76	377	583
Sponsors	1,944	-161	1,783	662
World Cup and World Championship Organizers	2,255	-205	2,050	1,217
	8,533	-1,526	7,007	6,054
Various	989	-	989	1
Total 2013	9,522	-1,526	7,996	6,055
Total 2012	7,192	-1,137	6,055	

3.3.3 FIXED FINANCIAL ASSETS

3.3.3.1 Details (in thousands of CHF)

	31.12.2013	31.12.2012
Blocked accounts (guarantees)	26	27
Participations	200	200
Loan to CMC Exploitation SA	600	
Total	826	227

In 2013, the UCI granted a loan of CHF 600,000 to CMC Exploitation SA to allow it to acquire land adjacent to the World Cycling Centre under particularly favourable conditions, which will be used to build a new BMX track. This loan has interest of 1% and will be repaid over 20 years.

3.3.3.2 Analysis of subsidiaries (in thousands of CHF)

31.12.2013	Shareholding	Gross value	Loss of value	Net value
Subsidiaries :				
CMC Exploitation SA, Aigle (CH)	0.32%	40	-40	-
Global Cycling Promotion SA, Aigle (CH)	100%	200	-	200
Total		240	-40	200

The objective of this Global Cycling Promotion SA, Agile, which is wholly-owned by the UCI, is to develop and promote commercial activities on an international level on behalf of UCI, particularly organizing professional cycling races. The aim of CMC Exploitation SA, Aigle is to manage and maintain a centre for development and training for the disciplines of cycling and all other sports in order to contribute to the training of high-level athletes.

3.3.3.3 Information on subsidiaries and foundations at the end of 2013.

The summarized financial positions of CMC Exploitation SA and Global Cycling Promotion SA are shown on pages 24 to 27 of the financial report.

3.3.4 TANGIBLE FIXED ASSETS

3.3.4.1 Changes in tangible fixed assets (in thousands of CHF)

	31.12.2012	Acquisition (+) Disposal (-)	Depreciation	31.12.2013
Balance sheet value				
Administrative building	8,100	-	-180	7,920
Equipment, furniture and fittings	285	89	-51	323
Operating equipment	-	-	-	-
Information Technology (IT)	231	202	-113	320
Vehicles	60	-40	-20	-
Total	8,676	251	-364	8,563

The building, located in Aigle, is home to the headquarters of UCI (administrative part of the building).

3.3.5 INTANGIBLE FIXED ASSETS

3.3.5.1 Changes in intangible fixed assets (in thousands of CHF)

	31.12.2012	Increase	Depreciation	31.12.2013
Balance sheet value				
Database development	23	-	-23	0
Total	23	-	-23	0

3.3.6 SHORT-TERM COMMITMENTS (in thousands of CHF)

The accrued liabilities and creditors are largely composed of current commitments linked to events, general administration, and reciprocal operations with CMC Exploitation SA and Global Cycling Promotion SA..

	31.12.2013	31.12.2012
Current suppliers and creditors	3,152	2,567
Accrued liabilities		
General administration	1,095	1,804
Events	472	1,620
Total	4,719	5,991

3.3.7 INCOME RECEIVED IN ADVANCE (FROM COMPETITIONS AND ACTIVITIES) (in thousands of CHF)

	31.12.2013	31.12.2012
Sponsors and events	12,700	7,875
Organizers	990	2,433
Teams	2,525	2,374
Total	16,215	12,682

The increase in the item “Sponsors and events” results mainly from sums received from the organizers of the road world championships 2015 and 2016.

3.3.8 PROVISIONS FOR RISKS AND EXPENSES

3.3.8.1 Analysis of movements during the financial year (in thousands of CHF)

	31.12.2012	Increase	Dissolution	31.12.2013
Provisions for legal disputes	70	-	-	70
Provision for bad debtors	1,285	249	-10	1,524
Other provisions for risks and costs	1,067	-	-760	307
	2,422	249	-770	1,901

The increase in the provision for bad debtors is mainly due to the increase of late payments and risks on receivables regarding Federation members, organizers and sponsors.

The dissolution of provisions involve CHF 560,000 in costs linked to stakeholders, consultation, the governance study (which are included in the income statement under the heading “Fees and expenses”) and CHF 200,000 in compensation for a shortfall in an onerous contract.

3.3.9 ALLOCATED FUNDS

This includes:

- UCI WorldTour reserve fund: see analysis under “UCI WorldTour” page 13,
- Bank Guarantee Commitments: counter value of assets blocked based on bank guarantees deposited by professional cycling teams to cover their commitments.

The corresponding amount appears under “assigned assets”.

3.3.10 2012 OG INCOME TO BE DISTRIBUTED 2012-2015

3.3.10.1 Analysis of movements during the financial year (in thousands of CHF)

	31.12.2012	Increase	Dissolution	31.12.2013
2012 London Olympics income	9,300	-	-3,100	6,200
	9,300	-	-3,100	6,200

3.3.11 RESERVES

3.3.11.1 Strategy for allocation and reversal of reserves

The strategy adopted by the UCI,s Management committee regarding financial reserves aims to give UCI an equity base adapted to potential risks which the Federation may have to face. The target is to reach a total KCHF 20,000 of equity by 2020, through hoarding part of the Olympic Games revenues and through regular withdrawals from annual results.

3.3.11.2 Analysis of transactions during the financial year (in thousands of CHF)

	31.12.2012	Increase	Dissolution	31.12.2013
UCI general reserves	13,738	1,200	-	14,938
Reserves for development projects	1,284	1,308	-667	1,925
	15,022	2,508	-667	16,863
Reserves for the development of National Federations	249	106	-118	237
	15,271	2,614	-785	17,100

The excess revenue realized in 2013 made it possible to allocate CHF 1,200,000 to the general reserve (compared with CHF 700,000 in the financial plan). The reserve for development projects registered the following movements in 2013:

- Dissolutions: allocation to CMC Exploitation SA for the construction of the BMX track (CHF 400,000), contributions to the Continental Confederations to support cycling base development (CHF 147,000), various projects (CHF 120,000).
- Increase: Allocation of 50% of the anti-doping fines collected in 2013 (CHF 138,000) and additional allocation of CHF 1,170,000 charged against the result for 2013.

The reserve as of 31/12/2013 (1,925,000) is intended to support current and future projects in particular.

The net variation in the development reserve for National Federations is included under the heading “Contributions to Continental Confederations.”

3.3.12 COMPETITION REVENUES

3.3.12.1 Analysis of revenue by discipline and by competition (in thousands of CHF)

PROFITS FROM 2013 COMPETITIONS	World Championships	World Cup	Miscellaneous	Total	2012
Road	11,433	34	61	11,528	10,402
Track	1,991	698	30	2,719	3,702
Cyclo-cross	554	701	-5	1,250	1,644
Mountain bike	1,619	1,816	14	3,449	2,010
BMX	712	28	0	740	586
Miscellaneous	272	131	13	416	436
	16,581	3,408	113	20,102	18,780
Broadcasting rights	8,075	472	82	8,629	9,189
TV rights	3,840	1,834	11	5,685	4,670
Sponsors and miscellaneous	4,666	1,102	20	5,788	4,921
	16,581	3,408	113	20,102	18,780
Of which benefits in VIK (Sponsors and TV)	1,725	1,502	7	3,234	1,465

For certain TV rights contracts which are internationally negotiated by UCI, the distribution between different disciplines result in an internal calculation based on broadcasting statistics.

3.3.12.2 Anti-doping fines

The income made from anti-doping fines corresponds to the amount recorded during the financial year. Since 2012, UCI has allocated half of the revenue from anti-doping fines to the Reserve for development projects, and the balance considered as a revenue for the financial year for UCI.

3.3.13 FINANCIAL AND EXTRAORDINARY RESULTS

3.3.13.1 Financial result (in thousands of CHF)

FINANCIAL RESULTS	2013	2012
Creditor interests (c/c, short-term investments, etc.)	175	114
Revenues and gains on securities portfolio	276	258
Exchange rate differences	1,695	1,474
Total financial income	2,146	1,846
Interest expenses (bank loans and other)	-20	-1
Losses on securities portfolio		
Exchange rate differences	-1,458	-1,426
Management costs on securities portfolio	-31	-23
Bank fees		-17
Total financial expenses	-1,509	-1,467
Net financial result	637	378

3.3.13.2 Extraordinary income and expenses (in thousands of CHF)

EXTRAORDINARY INCOME AND EXPENSES	2013	2012
Other extraordinary income	394	7
Extraordinary expenses	-36	-1
Extraordinary income and expenditure (net)	358	6

The result from events without any direct link to the ordinary activities of the UCI, or those of an unexpected or non-recurring nature, are recorded here.

3.3.13.3 Income and expenses of previous financial years (in thousands of CHF)

INCOME AND EXPENSES OF PREVIOUS FINANCIAL YEARS	2013	2012
Income from activities in previous financial years	58	489
Expenses from activities in previous financial years	-253	-476
Expenditure and income from previous financial years (net)	-195	12

In order to avoid distorting the budgetary analyses, the income and expenses relative to previous financial years are reported separately. In 2013, this essentially involves accounting for costs and income resulting from sponsoring contracts.

3.4 OTHER INFORMATION

3.4.1 REMUNERATION OF GOVERNING BODIES (in thousands of CHF)

	2013		2012	
Members of the Management Committee	KCHF	680	KCHF	716
	KCHF	680	KCHF	716

In the meeting dated 29 October 2013, the UCI Management Committee set CHF 340,000 as the gross total for the annual remuneration of the President.

3.4.2 RISK MANAGEMENT

UCI,s Management Committee and Management make a regular analysis of the strategic and operational risk that the Federation may face. The main risks that are likely to have a significant impact on the Federation,s finances are assessed and covered by a plan of action and protection measures. UCI Management is responsible for implementing these measures, the enforcement and effectiveness of which are regularly overseen by the President.

3.4.3 OCCUPATIONAL BENEFITS PLAN

Employees and pensioners of the UCI are covered for basic insurance according to the Swiss legal system by a major Swiss insurance company which covers the entire risk (reinsurance). The occupational benefits plans are based on the defined contributions principle, and UCI has no liability other than its own annual contribution, that amounted to CHF 476,000 in 2013 (in 2012: CHF 471,000).

3.4.4 OTHER INFORMATION (ACCORDING TO SWISS LAW)

Leasing: There is no current leasing contract.

Fire insurance value: the value of fire insurance for tangible fixed assets is KCHF 11,476.

Contingent assets pledged and liabilities:

Current account assets and investments with one of the banks, totalling CHF 8,220,000, are pledged to cover a bank credit facility of CHF 3,000,000 not used in 2013.

A mortgage note of KCHF 1,000 on the Aigle administrative building is pledged to another bank by way of guarantee for forward transactions and currency options.

3.4.5 ASSETS HELD FOR A THIRD PARTY

UCI has opened a bank account in its own name on behalf of the African Cycling Confederation. This fiduciary asset whose balance amounted to CHF 53,000 on 31/12/2013 does not appear on the UCI,s balance sheet.

4. AUDITOR,S REPORT



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Audit**

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Report of the Statutory Auditor on the Financial Statements to the General Meeting of the Members

International Cycling Union, Aigle

As statutory auditor, we have audited the financial statements of International Cycling Union, Aigle, which comprise the balance sheet, income statement and notes as disclosed in pages 6 to 19 for the year ended 31 December 2013.

Management Committee's Responsibility

The Management Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the company's articles of incorporation. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Management Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended 31 December 2013 comply with Swiss law and the company's articles of incorporation.



Union Cycliste Internationale, Aigle
*Report of the Statutory Auditor
on the Financial Statements to the
General Meeting of the Members*

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO) and that there are no circumstances incompatible with our independence.

In accordance with article 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the board of association.

We recommend that the financial statements submitted to you be approved.

KPMG SA

Pierre Henri Pigeon
*Licensed Audit Expert
Auditor in Charge*

Cédric Rigoli
Licensed Audit Expert

Lausanne, 23 May 2014

5. UCI WORLDTOUR

5.1 LEGAL STATUS, FINANCIAL FLOWS, OPERATION

UCI WorldTour is not an independent legal entity, but an activity of UCI that is managed by an ad hoc committee, the Professional Cycling Council (PCC), that is under the responsibility of UCI,s Management Committee. Personnel working for the management and operation of the UCI WorldTour are thus part of UCI staff and all of the costs and income are included in UCI,s accounts. The financial flows specific to the UCI WorldTour are detailed below.

According to UCI regulations, some receipts (licences, financial income) and costs are assigned directly to the reserve Fund of UCI WorldTour, whose goal is to finance particular projects or provide assistance to members of the UCI WorldTour. This Fund is deposited in a specified Euro account, opened by UCI with a Swiss bank.

5.2 ANALYSIS OF INCOME AND EXPENSES FOR THE FINANCIAL YEAR

Operating statement of the UCI WorldTour (in thousands of CHF)

REVENUES	2013	2012
Contributions from partners:		
UCI Pro Teams	1,083	1,036
Organizers	345	357
UCI	520	476
Total revenue	1,948	1,868
EXPENSES		
UWT Council management and meeting costs	-812	-760
Commissaires	-243	-155
Marketing, PR, communication	-270	-339
Legal and financial matters	-718	-638
Total expenses	-2,043	-1,891
Surplus receipts (- costs)	-96	-23

Revenue and expenses are included in the UCI results presented on page 7 of this report. The items are distributed among the various headings of the income statement.

Total costs are distributed as follows:

	2013	2012
Direct costs of the UCI WorldTour (third party costs)	-1,052	-804
UCI costs allocated for UCI WorldTour	-991	-1,087
	-2,043	-1,891

5.3 RESERVE FUNDS OF THE UCI WORLDTOUR

UCI WORLDTOUR RESERVE FUNDS AS OF 31.12.2013
(in thousands of EUR)

	2013		2012	
	KEUR 2,131		KEUR 2,075	
Initial balance as of January 1				
Payments allocated to the fund during the financial year				
UCI ProTeams, licenses, total revenue collected	KEUR 522		KEUR 577	
Organizers, licenses, total revenues collected	KEUR 140	KEUR 663	KEUR 112	KEUR 689
Costs supported by the fund during the financial year				
License commission	KEUR -19		KEUR -59	
Participation Junior Conference	KEUR -82		KEUR -83	
Assistance to UCI WorldTour organizers	KEUR -100		KEUR -200	
Projects, events and studies	KEUR -113			
AIGCP, Organizers, CPA indemnities	KEUR -245		KEUR -249	
Fund management costs	KEUR -45	KEUR -602	KEUR -43	KEUR -634
Balance at December 31	KEUR 2,191		KEUR 2,131	

UCI WORLDTOUR RESERVE FUND BALANCE SHEET
(in thousands of EUR)

	2013		2012	
UBS bank account (EUR)	KEUR 2,319		KEUR 2,783	
Cash in transit	KEUR -5		KEUR 234	
Total assets	KEUR 2,314		KEUR 3,017	
Creditors and accrued liabilities				
Contributions owed to stakeholders	KEUR -		KEUR 663	
Participation Volta a Catalunya (paid in 2013)	KEUR -		KEUR 200	
Various accrued liabilities	KEUR 123		KEUR 24	
Total debt	KEUR 123		KEUR 887	
Total of fund in EUR	KEUR 2,191		KEUR 2,130	
Total liabilities	KEUR 2,314		KEUR 3,017	
Compared with value as of 31.12. in thousands of KCHF	KCHF 2,835		KCHF 3,641	

6. WORLD CYCLING CENTRE (WCC)

6.1 ACCOUNTS OF CMC EXPLOITATION SA AND THE CMC FOUNDATION (CONSOLIDATED)

6.1.1 OPERATING STATEMENT (in thousands of CHF)

	NOTE	INCOME		EXPENSES		PROFIT / LOSS	
		2013	2012	2013	2012	2013	2012
Training Department	6.2.1	3,888	4,082	-3,639	-3,566	249	517
Events		368	407	-123	-119	245	289
Velodrome restaurant		1,053	1,066	-1,152	-1,129	-99	-63
Building		847	908	-439	-416	408	492
Operating		170	172	-836	-862	-667	-690
Gross operating margin		6,326	6,636	-6,190	-6,091	135	545
Non-operating income and expenses		25	53	-93	-148	-69	-95
Depreciation and provisions				-442	-779	-442	-779
Result		6,350	6,583	-6,726	-7,017	-375	-329



6.1.2 BALANCE SHEET (in thousands of CHF)

ASSETS	NOTE	2013	2012
Current assets			
Cash		1,722	1,713
Other current assets		1,028	958
Total current assets		2,749	2,671
Fixed assets			
World Cycling Centre Building	6.2.2	15,209	15,545
Land		775	0
Furniture, machines, other		132	136
Total fixed assets		16,117	15,681
Total Assets		18,867	18,351
LIABILITIES			
Third party funds			
Short-term debts		958	491
LIM credits (Collectivities)		3,058	3,234
UCI loan (land purchase)		600	0
Funds and provisions	6.2.5	1,421	1,421
Total third party funds		6,037	5,146
Equity			
Share capital		1,140	1,140
Profit brought forward		12,065	12,394
Result for financial year		-375	-329
Total equity		12,580	13,205
Total Liabilities		18,617	18,351

6.2 COMMENTS

6.2.1 TRAINING DEPARTMENT

UCI,s contribution to the Training Department totals KCHF 3,100 (KCHF 3,000 in 2011), the balance consisting of services invoiced to third parties (teams, clubs, Federations etc.).

6.2.2 THE WORLD CYCLING CENTRE BUILDING

The WCC building (Velodrome, sports facilities, technical installations) is depreciated on a straight-line basis over 50 years.

6.2.3 LAND

This is a piece of land of 17,522 m2 acquired in 2013 in the municipality of Aigle, under very favourable conditions. The new BMX track will be built in 2014 on this parcel. In this way, the land currently occupied by the BMX track can be allocated for use by WCC development projects. Remember that the parcel where the WCC and the UCI building are built belongs to the municipality of Aigle, which makes it available in the form of a surface right.

6.2.4 UCI LOAN (LAND PURCHASE)

The UCI granted a loan of CHF 600,000 for the purchase of land in the municipality of Aigle. The conditions are and interest of 1% and the annual repayment is CHF 30,000 for a period of 20 years. No specific guarantee has been requested.

6.2.5 FUNDS AND PROVISIONS

Funds for building renovation (CHF 1,350,000) and provision for development projects (CHF 71,000).

6.2.6 EQUIPMENT RELATED TO SPORTING ACTIVITIES

The acquisition value of the equipment and material (including equipment and accessories) linked to sporting activities is estimated at around CHF 3,500,000. These assets are not valued on the balance sheet, having been mainly offered by sponsors (value in kind).

7. GLOBAL CYCLING PROMOTION SA

7.1 GENERAL

Global Cycling Promotion SA (GCP) is a subsidiary that is 100% owned by UCI that was founded on the 4th March, 2011. Its social aim, as defined by its statutes is to promote cycling at the world level through the promotion, organization and showcasing of cycling events that favour the international expansion of cycling sports in order to ensure and extend its Olympic status and to ensure that cycling generally benefits from economic effects; to develop the visibility and the recognition of cycling competitions, notably by favouring and accompanying the development of new races, whether this be in countries renowned for cycling or in new regions; to offer support and provide advice to third parties wishing to organize competitions according to UCI regulations, by providing them with and giving them access to the experience and know-how developed within UCI in the organization of cycling competitions.

7.2 ACTIVITY AND FINANCIAL RESULTS 2013

The revenue and expenses relating mainly to the Tour of Beijing, which GCP began and co-organises on behalf of the UCI and based on a contract under which UCI transferred to its subsidiary a portion of its rights and obligations relating to the race. Aside from this main activity, GCP manages, both for UCI and on its own behalf, various development and promotional projects for cycling on an international level. In 2013, GCP invoiced the UCI for consultation fees at a level of KCHF 85 for specific projects (in 2012, the UCI paid KCHF 600 as a contribution to development costs)

7.3 ACCOUNTS OF GLOBAL CYCLING PROMOTION SA

7.3.1 BALANCE SHEET (in thousands of CHF)

ASSETS	2013	2012
Current assets		
Cash	975	107
Other current assets	94	795
Total current assets	1,069	902
Fixed assets	0	0
Total Assets	1,069	902
LIABILITIES		
Creditors and accrued liabilities	831	771
Provisions	30	0
Equity		
Share capital	200	200
Result brought forward	-69	-10
Result for financial year	77	-59
Total equity	208	131
Total Liabilities	1,069	902

7.3.2 OPERATING STATEMENT (in thousands of CHF)

	2013	2012
Activities		
Income	3,861	4,056
Expenses	-3,256	-3,558
Result from activities and gross result	605	498
Operating Income and Expenses		
Personnel	-259	-247
Other general costs	-240	-368
Total operating expenses	-499	-615
Operating result	107	-117
Non-operating Income and Expenses		
Result for the financial year	77	-59



Sponsors

OFFICIAL UCI SPONSORS

				
MAPEI UCI Road World Championships Main Sponsor.	SHIMANO UCI World Championships and World Cup Sponsor in all disciplines. UCI Mountain Bike World Cup Presenting Sponsor. Neutral technical assistance in all UCI disciplines.	TISSOT UCI Road, Track, BMX, Mountain Bike and Trials World Championships and UCI Track, BMX and Mountain Bike World Cup Timekeeping Sponsor.	SKODA UCI Road World Championships Official Sponsor and Car Supplier.	SAMSUNG « Presenting » Sponsor of the UCI Track World Cup.
				
GOPRO UCI Mountain Bike, BMX World Championships and UCI Mountain Bike World Cup Sponsor.	BEKO UCI Cyclo-Cross World Cup Sponsor.			

OFFICIAL UCI SUPPLIERS

		
SANTINI UCI World Champion Jersey Supplier in all disciplines. UCI World Cup Leader Jersey Supplier in all disciplines.	TACX UCI Road World Championships Warm-Up Equipment Supplier.	PRO-GATE UCI BMX World Championships and UCI BMX Supercross World Cup Start Gates Supplier.

UCI BROADCASTING PARTNERS

PHOTO CREDITS

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